

Appendix 1 Provisional Outturn position

| Directorate | Service | Revised Budget £'000 | Provisional Outturn £'000 | Unadjusted variance £'000 | Movements from reserves - (grants or ring-fenced monies) £'000 | Movements to Reserves £'000 | Final Outturn £'000 | Final variance to budget £'000 |
|--|--|-------------------------|------------------------------|------------------------------|---|--------------------------------|------------------------|-----------------------------------|
| Adults, Housing and Health | Assistive Equipment & Technology | 849 | 845 | (4) | 0 | 0 | 845 | (4) |
| | Commissioning & Service Delivery | 2,655 | 2,284 | (371) | 0 | 232 | 2,516 | (139) |
| | Community Development | 2,127 | 2,053 | (74) | 0 | 0 | 2,053 | (74) |
| | External Placements | 32,658 | 33,759 | 1,101 | 0 | 0 | 33,759 | 1,101 |
| | Fieldwork Services | 4,561 | 4,377 | (184) | 0 | 17 | 4,394 | (167) |
| | Provider Services | 8,117 | 8,476 | 359 | 0 | 0 | 8,476 | 359 |
| | Public Health | 0 | (447) | (447) | 0 | 447 | 0 | 0 |
| | | 50,966 | 51,346 | 381 | 0 | 696 | 52,043 | 1,077 |
| Children's Services | Central Administration Support and | (295) | (235) | 60 | 0 | 0 | (235) | 60 |
| | Children and Family Services | 32,089 | 32,948 | 859 | 0 | 703 | 33,651 | 1,562 |
| | Education & Skills | 5,000 | 3,859 | (1,141) | 0 | 474 | 4,332 | (667) |
| | Head Start Housing Service | 943 | 842 | (102) | 0 | 0 | 842 | (102) |
| | School Transport | 3,292 | 3,656 | 365 | 0 | 0 | 3,656 | 365 |
| | | 41,029 | 41,069 | 40 | 0 | 1,177 | 42,246 | 1,217 |
| Housing General Fund | Homelessness | 1,171 | 1,263 | 92 | 0 | 0 | 1,263 | 92 |
| | Private Sector Housing | 356 | 89 | (267) | (107) | 285 | 266 | (90) |
| | Travellers | 53 | 71 | 18 | 0 | 0 | 71 | 18 |
| | | 1,581 | 1,423 | (158) | (107) | 285 | 1,601 | 20 |
| HR, OD and Transformation | HR, OD and Transformation | 4,889 | 4,106 | (783) | (9) | 0 | 4,098 | (791) |
| | ICT | 4,052 | 4,657 | 606 | 0 | 0 | 4,657 | 606 |
| | | 8,941 | 8,764 | (177) | (9) | 0 | 8,755 | (186) |
| Public Realm | Counter Fraud & Enforcement | (940) | (1,863) | (922) | 0 | 611 | (1,252) | (312) |
| | Emergency Planning and Resilience | 458 | 904 | 445 | (218) | 3 | 689 | 230 |
| | Environment and Highways | 1,663 | 1,453 | (211) | 0 | 0 | 1,453 | (211) |
| | Highways, Fleet and Logistics | 9,318 | 8,982 | (336) | 0 | 115 | 9,097 | (221) |
| | Planning Delivery Fund | 0 | 11 | 11 | (19) | 9 | 0 | 0 |
| | Planning, Transportation and Public | 4,208 | 4,893 | 685 | (1,057) | 481 | 4,317 | 109 |
| | Street Scene and Leisure | 20,433 | 20,205 | (228) | 0 | 16 | 20,221 | (212) |
| | | 35,140 | 34,585 | (555) | (1,294) | 1,234 | 34,524 | (616) |
| Resources & Place Delivery | Chief Executive | 289 | 494 | 205 | (46) | 0 | 448 | 159 |
| | Corporate Finance | 5,441 | 4,070 | (1,371) | 0 | 1,373 | 5,442 | 1 |
| | Delivery and Strategy | 42 | 123 | 81 | 0 | 0 | 123 | 81 |
| | Democratic Services | 170 | 204 | 34 | 0 | 0 | 204 | 34 |
| | Electoral Services | 444 | 383 | (62) | 0 | 22 | 405 | (39) |
| | Legal Services | 2,165 | 2,127 | (38) | 0 | 0 | 2,127 | (38) |
| | Lower Thames Crossing & Transport | 144 | 476 | 332 | (332) | 0 | 144 | (0) |
| | Members Services | 966 | 960 | (7) | 0 | 0 | 960 | (7) |
| | Place Delivery | 126 | 889 | 763 | (215) | 0 | 674 | 548 |
| | Property | 4,163 | 4,925 | 762 | 0 | 0 | 4,925 | 762 |
| | Thames Estuary Growth Board | 1,543 | 85 | (1,458) | | 1,458 | | |
| | | 15,493 | 14,735 | (758) | (594) | 2,852 | 15,451 | 1,501 |
| Strategy, Engagement & Communications | Economic Growth & Partnership | 529 | 554 | 25 | (70) | 127 | 611 | 82 |
| | Social Care Performance | 861 | 749 | (112) | 0 | 0 | 749 | (112) |
| | Strategy, Communications & Customer | 2,060 | 1,838 | (222) | 0 | 0 | 1,838 | (222) |
| | | 3,450 | 3,141 | (309) | (70) | 127 | 3,198 | (252) |
| Corporate Costs | | 1,819 | 991 | (828) | 0 | 0 | 991 | (828) |
| Unallocated Vacancy Factor | | (3,000) | 0 | 3,000 | 0 | 0 | 0 | 3,000 |
| Intervention and Commissioner's Process | | 0 | 4,702 | 4,702 | 0 | 0 | 4,702 | 4,702 |
| Further use of reserves | | | | | | | (6,867) | (6,867) |
| Total Service position | | 155,418 | 160,757 | 5,338 | (8,941) | 6,372 | 156,644 | 2,769 |
| Other Operating costs: | | | | | | | | |
| Treasury | Interest Payable & Debt Management | 24,843 | 16,422 | (8,421) | | | 26,353 | 1,510 |
| | Interest Receivable | (42,647) | (19,266) | 23,381 | | | 3,829 | 46,476 |
| | Minimum Revenue Provision (MRP) | 9,957 | 139,198 | 129,241 | | | 123,040 | 113,083 |
| | Contribution to Treasury Equalisation | 0 | | | | 5,000 | 5,000 | 5,000 |
| Housing Benefits | | (448) | (637) | (189) | | | (637) | (189) |
| Levies | | 614 | 869 | 255 | | | 869 | 255 |
| Capital financing | | (11,148) | (11,148) | 0 | | | (11,148) | 0 |
| Asset Impairment | | | 275,373 | 149,605 | | | 277,789 | 277,789 |
| Total Other operating costs | | (18,830) | 400,809 | 293,871 | 0 | 5,000 | 425,094 | 443,924 |
| Financed by: | | | | | | | | |
| Central Financing | Council Tax | (74,865) | (75,270) | (405) | | | (75,270) | (405) |
| | Non-domestic rates | (29,725) | (32,799) | (3,074) | | | (32,799) | (3,074) |
| | Revenue Support Grant | (7,056) | (7,056) | 0 | | | (7,056) | 0 |
| | Non-Specific Revenue Grants & | (3,819) | (3,859) | (40) | | | (3,859) | (40) |
| Reserves | Budgeted Use of reserves | (17,933) | | 17,933 | (17,933) | | (17,933) | 0 |
| | General reserves | | | 0 | (7,591) | | (7,591) | (7,591) |
| | Contribution to Transformation reserve | | | | | 5,000 | 5,000 | 5,000 |
| Capital Receipts | | (3,190) | (9,178) | (5,988) | | | (9,178) | (5,988) |
| Total financing | | (136,588) | (128,162) | 8,427 | (25,524) | 5,000 | (148,686) | (12,098) |
| | | (155,418) | 272,648 | 302,297 | (25,524) | 10,000 | 276,408 | 431,826 |
| Remaining budget gap | | 0 | 433,404 | 307,636 | (34,465) | 16,372 | 433,052 | 434,595 |