

Proposed 5 year programme and funding 2025/26 to 2029/30

APPENDIX C

Summary

Directorate	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2029/30 Budget	Five Year Total
	£m	£m	£m	£m	£m	£m
Adults and Health	2.137	0.700	0.700	0.700	0.700	4.937
Children's Services	22.924	0.500	0.500	0.500	0.500	24.924
Corporate Services	2.663	2.383	2.355	1.605	0.000	9.006
Place	52.927	26.656	6.893	5.590	4.880	96.946
Housing Revenue Account	48.372	59.663	44.548	14.129	14.193	180.905
<b>Total Capital Programme</b>	<b>129.023</b>	<b>89.902</b>	<b>54.996</b>	<b>22.524</b>	<b>20.273</b>	<b>316.718</b>

Financing - General Fund	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2029/30 Budget	Five Year Total
	£m	£m	£m	£m	£m	£m
Prudential Borrowing	21.737	8.828	2.998	2.110	1.400	37.073
Capital Receipts	2.498	1.933	2.355	1.605	0.000	8.391
Reserves	0.000	0.000	0.000	0.000	0.000	0.000
Government Grants	54.449	19.478	5.095	4.680	4.680	88.382
Other Grants	0.287	0.000	0.000	0.000	0.000	0.287
Developer Contributions (S106)	1.680	0.000	0.000	0.000	0.000	1.680
<b>Total General Fund</b>	<b>80.651</b>	<b>30.239</b>	<b>10.448</b>	<b>8.395</b>	<b>6.080</b>	<b>135.813</b>

Financing - Housing Revenue Account	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2029/30 Budget	Five Year Total
	£m	£m	£m	£m	£m	£m
Prudential Borrowing	23.866	37.493	27.940	2.250	2.193	93.742
Capital Receipts	12.448	10.331	4.849	0.000	0.000	27.628
Reserves	11.523	11.640	11.759	11.879	12.000	58.801
Government Grants	0.535	0.199	0.000	0.000	0.000	0.734
<b>Total Housing Revenue Account Financing</b>	<b>48.372</b>	<b>59.663</b>	<b>44.548</b>	<b>14.129</b>	<b>14.193</b>	<b>180.905</b>

<b>Total Financing</b>	<b>129.023</b>	<b>89.902</b>	<b>54.996</b>	<b>22.524</b>	<b>20.273</b>	<b>316.718</b>
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<b>Adults and Health</b>						
<b>Project Title</b>	<b>2025/26 Budget</b>	<b>2026/27 Budget</b>	<b>2027/28 Budget</b>	<b>2028/29 Budget</b>	<b>2029/30 Budget</b>	<b>Five Year Total</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	
Disabled Facility Grant	1.420	0.000	0.000	0.000	0.000	<b>1.420</b>
Aveley Community Hub	0.008	0.000	0.000	0.000	0.000	<b>0.008</b>
Improvement Works at South Ockendon Community Hub	0.009	0.000	0.000	0.000	0.000	<b>0.009</b>
Disabled Facility Grant - <b>ESTIMATE</b>	0.700	0.700	0.700	0.700	0.700	<b>3.500</b>
<b>Total Adults and Health</b>	<b>2.137</b>	<b>0.700</b>	<b>0.700</b>	<b>0.700</b>	<b>0.700</b>	<b>4.937</b>

<b>Project Funding</b>	<b>2025/26 Budget</b>	<b>2026/27 Budget</b>	<b>2027/28 Budget</b>	<b>2028/29 Budget</b>	<b>2029/30 Budget</b>	<b>Five Year Total</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	
Government Grants	2.120	0.700	0.700	0.700	0.700	<b>4.920</b>
Developer Contributions (S106)	0.017	0.000	0.000	0.000	0.000	<b>0.017</b>
<b>Total Adults and Health Funding</b>	<b>2.137</b>	<b>0.700</b>	<b>0.700</b>	<b>0.700</b>	<b>0.700</b>	<b>4.937</b>

<b>Children's Services</b>						
<b>Project Title</b>	<b>2025/26 Budget</b>	<b>2026/27 Budget</b>	<b>2027/28 Budget</b>	<b>2028/29 Budget</b>	<b>2029/30 Budget</b>	<b>Five Year Total</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	
SEN Capital (B0800)	5.936	0.000	0.000	0.000	0.000	<b>5.936</b>
Secondary and Primary Schemes (to be Identified)	10.031	0.000	0.000	0.000	0.000	<b>10.031</b>
Universal infant free school meals	0.222	0.000	0.000	0.000	0.000	<b>0.222</b>
Tilbury Pioneer	4.680	0.000	0.000	0.000	0.000	<b>4.680</b>
SEN Capital	0.655	0.000	0.000	0.000	0.000	<b>0.655</b>
Northview Avenue SEMH Provision	0.850	0.000	0.000	0.000	0.000	<b>0.850</b>
SEN Capital - <b>ESTIMATE</b>	0.500	0.500	0.500	0.500	0.500	<b>2.500</b>
Grangewaters - <b>BID</b>	0.050	0.000	0.000	0.000	0.000	<b>0.050</b>
<b>Total Children's Services</b>	<b>22.924</b>	<b>0.500</b>	<b>0.500</b>	<b>0.500</b>	<b>0.500</b>	<b>24.924</b>

<b>Project Funding</b>	<b>2025/26 Budget</b>	<b>2026/27 Budget</b>	<b>2027/28 Budget</b>	<b>2028/29 Budget</b>	<b>2029/30 Budget</b>	<b>Five Year Total</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	
Prudential Borrowing	0.050	0.000	0.000	0.000	0.000	<b>0.050</b>
Government Grants	22.874	0.500	0.500	0.500	0.500	<b>24.874</b>
<b>Total Children's Services Funding</b>	<b>22.924</b>	<b>0.500</b>	<b>0.500</b>	<b>0.500</b>	<b>0.500</b>	<b>24.924</b>

<b>Corporate Services</b>						
<b>Project Title</b>	<b>2025/26 Budget</b>	<b>2026/27 Budget</b>	<b>2027/28 Budget</b>	<b>2028/29 Budget</b>	<b>2029/30 Budget</b>	<b>Five Year Total</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	
ICT Operating Software System Upgrades	0.155	0.000	0.000	0.000	0.000	<b>0.155</b>
Core & Distribution Switch replacement	0.063	0.063	0.062	0.062	0.000	<b>0.250</b>
Remote site kit replacement	0.032	0.032	0.031	0.031	0.000	<b>0.126</b>
Firewall replacement	0.050	0.050	0.050	0.050	0.000	<b>0.200</b>
WiFi AP Replacement	0.063	0.063	0.062	0.062	0.000	<b>0.250</b>
WAN Supplier Change/Refresh	0.000	0.375	0.375	0.000	0.000	<b>0.750</b>
Call recording/Logging / SBC Refresh	0.075	0.000	0.075	0.075	0.000	<b>0.225</b>
End User Device refresh	0.375	0.375	0.375	0.375	0.000	<b>1.500</b>
Mobile phone refresh	0.075	0.075	0.075	0.075	0.000	<b>0.300</b>
R&B - New Solution Tender and Implementation	0.000	0.000	0.375	0.375	0.000	<b>0.750</b>
Regulatory Services Single Solution	0.000	0.000	0.250	0.250	0.000	<b>0.500</b>
Identity Assurance	0.125	0.125	0.125	0.125	0.000	<b>0.500</b>
Ongoing Oracle Enhancements	0.100	0.100	0.100	0.050	0.000	<b>0.350</b>
Refresh of Smarter Working Tech/fixtures	0.350	0.175	0.000	0.000	0.000	<b>0.525</b>
New Programme Management & reporting System/refresh	0.000	0.000	0.400	0.000	0.000	<b>0.400</b>
Democratic Services Technology refresh	0.000	0.500	0.000	0.000	0.000	<b>0.500</b>
Updated Card payment replacement solution	0.000	0.000	0.000	0.075	0.000	<b>0.075</b>
Education Case Management System Replacement	0.500	0.000	0.000	0.000	0.000	<b>0.500</b>
Education Case Management System Replacement - <b>BID</b>	0.100	0.050	0.000	0.000	0.000	<b>0.150</b>

General Contingency - BID	0.600	0.400	0.000	0.000	0.000	1.000
<b>Total Corporate Services</b>	<b>2.663</b>	<b>2.383</b>	<b>2.355</b>	<b>1.605</b>	<b>0.000</b>	<b>9.006</b>

Project Funding	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2029/30 Budget	Five Year Total
	£m	£m	£m	£m	£m	
Prudential Borrowing	0.855	0.450	0.000	0.000	0.000	1.305
Capital Receipts	1.808	1.933	2.355	1.605	0.000	7.701
<b>Total Corporate Services Funding</b>	<b>2.663</b>	<b>2.383</b>	<b>2.355</b>	<b>1.605</b>	<b>0.000</b>	<b>9.006</b>

Place						
Project Title	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2029/30 Budget	Five Year Total
	£m	£m	£m	£m	£m	
B186 West Thurrock Way Road Capacity and Efficiency Improvement Project	1.422	0.000	0.000	0.000	0.000	1.422
Improvement works between Thurrock Park Way and Manor Road	0.287	0.000	0.000	0.000	0.000	0.287
South Road / Stifford Road Junction Improvements	0.170	0.000	0.000	0.000	0.000	0.170
PRS - Ad-Hoc Parking Requests	0.030	0.000	0.000	0.000	0.000	0.030
A126 Improvements	1.535	0.000	0.000	0.000	0.000	1.535
TTF - Project 2 - Civic Square - 15A Civic Square & Brennan Road & Library	0.785	0.000	0.000	0.000	0.000	0.785
TTF - Project 3 - Thurrock Youth Zone	4.762	0.000	0.000	0.000	0.000	4.762
TTF - Project 4 - Heritage Pontoon	5.340	0.000	0.000	0.000	0.000	5.340
TTF - Project 1 - Station Hub	0.366	0.000	0.000	0.000	0.000	0.366
Grays TF Project 3: Grays Riverfront	1.597	6.379	0.191	0.000	0.000	8.167
Grays TF Project 4: Grays Beach Park & Kilverts Field - Leisure Destination	0.801	4.377	0.116	0.000	0.000	5.294
Grays TF Project 5: Riverfront Activities Centre	0.829	4.042	0.108	0.000	0.000	4.979
TTF - Project 2 - Civic Square - Public Realm	1.387	0.000	0.000	0.000	0.000	1.387
TTF - Project 2 - Civic Square - Car Park & Park Improvements	1.267	0.000	0.000	0.000	0.000	1.267

TTF - Project 4 - Heritage Connectivity Projects - Ferry Road Trail - Hairpin Bridge	0.243	0.000	0.000	0.000	0.000	<b>0.243</b>
TTF - Project 4 - Heritage - Riverfront - Pier Approach	2.671	0.000	0.000	0.000	0.000	<b>2.671</b>
TTF - Project 4 - Heritage - Fort link budget to go to HLF	1.433	0.000	0.000	0.000	0.000	<b>1.433</b>
AIP - Area Intervention Programme	0.200	0.000	0.000	0.000	0.000	<b>0.200</b>
New cricket square possible and gym equipment in Ockendon Rec plus play equipment at Qunice Tree Park	0.039	0.000	0.000	0.000	0.000	<b>0.039</b>
Replacement of Wheeled Containers	0.823	0.000	0.000	0.000	0.000	<b>0.823</b>
Replacement Vehicles	0.570	0.000	0.000	0.000	0.000	<b>0.570</b>
Replacement Vehicles - Ride on Mowers	0.120	0.000	0.000	0.000	0.000	<b>0.120</b>
A13 Widening (Works)	2.500	0.000	0.000	0.000	0.000	<b>2.500</b>
Grays South and Rail Station Regeneration	0.207	0.000	0.000	0.000	0.000	<b>0.207</b>
Structures Principal Inspection Programme	0.105	0.105	0.105	0.105	0.000	<b>0.420</b>
High Risk Column Replacements	0.205	0.205	0.205	0.205	0.000	<b>0.820</b>



Project Title	2025/26 Budget	2026/27 Budget	2027/28 Budget	2028/29 Budget	2029/30 Budget	Five Year Total
	£m	£m	£m	£m	£m	
Slab to Tar	0.400	0.400	0.400	0.400	0.000	<b>1.600</b>
Leisure Centre Works (L0410)	0.385	0.000	0.000	0.000	0.000	<b>0.385</b>
Mayflower Road parking management and capacity improvements (E0904)	0.395	0.000	0.000	0.000	0.000	<b>0.395</b>
PRS - EV Charging Upgrade and Expansion	0.275	0.000	0.000	0.000	0.000	<b>0.275</b>
1934 Fort Road Tilbury - Bridge repairs	0.400	0.000	0.000	0.000	0.000	<b>0.400</b>
Civic Offices Heating Upgrade	0.030	0.000	0.000	0.000	0.000	<b>0.030</b>
Weekly Food Collections Grant	0.771	0.000	0.000	0.000	0.000	<b>0.771</b>
DfT Integrated Transport Block - <b>ESTIMATE</b>	0.979	0.980	0.980	0.980	0.980	<b>4.899</b>
DfT Block Maintenance - <b>ESTIMATE</b>	3.819	2.500	2.500	2.500	2.500	<b>13.819</b>
Fleet renewal - <b>BID</b>	4.402	2.255	0.875	0.000	0.000	<b>7.532</b>
Carriageway Maintenance Programme - <b>BID</b>	0.950	0.950	0.950	0.950	0.950	<b>4.750</b>
Carriageway Micro Surfacing Programme - <b>BID</b>	0.450	0.450	0.450	0.450	0.450	<b>2.250</b>
Car Park Pot Holes - <b>BID</b>	0.025	0.013	0.013	0.000	0.000	<b>0.051</b>
Thameside Improvements - <b>BID</b>	0.152	0.000	0.000	0.000	0.000	<b>0.152</b>
Orchard Footbridge Renewal - <b>BID</b>	2.750	0.000	0.000	0.000	0.000	<b>2.750</b>
Household Waste Recycling Centre - <b>BID</b>	0.050	0.000	0.000	0.000	0.000	<b>0.050</b>
Stanford Le Hope Interchange - <b>BID</b>	7.000	4.000	0.000	0.000	0.000	<b>11.000</b>
<b>Total Place</b>	<b>52.927</b>	<b>26.656</b>	<b>6.893</b>	<b>5.590</b>	<b>4.880</b>	<b>96.946</b>

<b>Project Funding</b>	<b>2025/26 Budget</b>	<b>2026/27 Budget</b>	<b>2027/28 Budget</b>	<b>2028/29 Budget</b>	<b>2029/30 Budget</b>	<b>Five Year Total</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	
Prudential Borrowing	20.832	8.378	2.998	2.110	1.400	<b>35.718</b>
Capital Receipts	0.690	0.000	0.000	0.000	0.000	<b>0.690</b>
Government Grants	29.455	18.278	3.895	3.480	3.480	<b>58.588</b>
Other Grants	0.287	0.000	0.000	0.000	0.000	<b>0.287</b>
Developer Contributions (S106)	1.663	0.000	0.000	0.000	0.000	<b>1.663</b>
<b>Total Place Funding</b>	<b>52.927</b>	<b>26.656</b>	<b>6.893</b>	<b>5.590</b>	<b>4.880</b>	<b>96.946</b>

<b>Housing Revenue Account</b>						
<b>Project Funding</b>	<b>2025/26 Budget</b>	<b>2026/27 Budget</b>	<b>2027/28 Budget</b>	<b>2028/29 Budget</b>	<b>2029/30 Budget</b>	<b>Five Year Total</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	<b>£m</b>	
New Capital Contract	13.000	13.260	13.525	13.796	14.072	<b>67.653</b>
Carbon Reduction Requirement	4.482	0.000	0.000	0.000	0.000	<b>4.482</b>
Tower Block Refurbishment	8.000	0.000	0.000	0.000	0.000	<b>8.000</b>
Housing Demolishments and Rebuilds	15.730	36.603	28.083	0.333	0.121	<b>80.870</b>
Garage Demolishments and Housing Rebuilds	6.860	9.800	2.940	0.000	0.000	<b>19.600</b>
Property Acquisitions	0.300	0.000	0.000	0.000	0.000	<b>0.300</b>
<b>Total Housing Revenue Account</b>	<b>48.372</b>	<b>59.663</b>	<b>44.548</b>	<b>14.129</b>	<b>14.193</b>	<b>180.905</b>

<b>Project Funding</b>	<b>2025/26 Budget</b>	<b>2026/27 Budget</b>	<b>2027/28 Budget</b>	<b>2028/29 Budget</b>	<b>2029/30 Budget</b>	<b>Five Year Total</b>
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Prudential Borrowing	23.866	37.493	27.940	2.250	2.193	<b>93.742</b>
Capital Receipts	12.448	10.331	4.849	0.000	0.000	<b>27.628</b>
Reserves	11.523	11.640	11.759	11.879	12.000	<b>58.801</b>
Government Grants	0.535	0.199	0.000	0.000	0.000	<b>0.734</b>
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