



Mid and South Essex
Integrated Care
System



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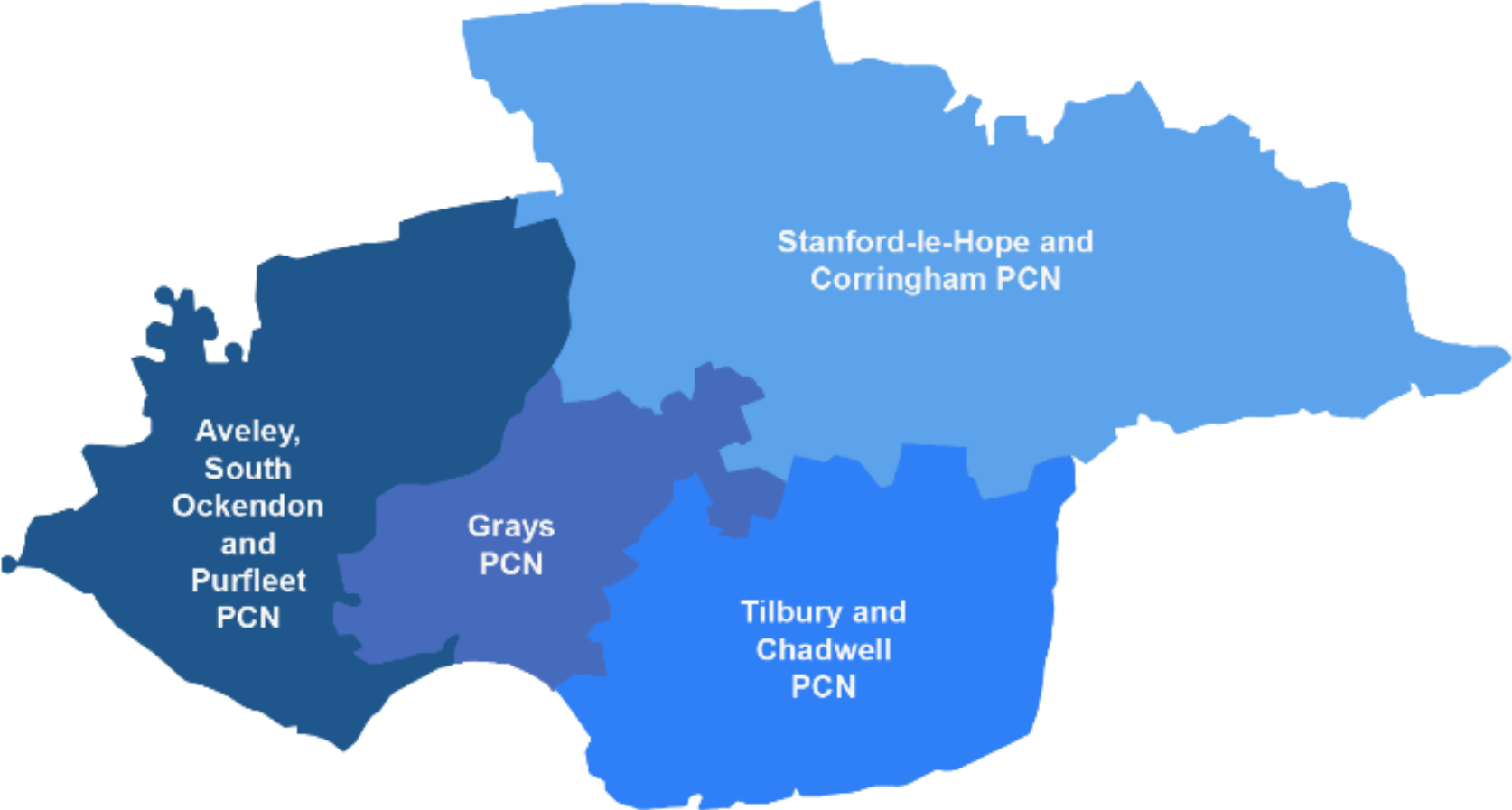
Thurrock Integrated Medical & Wellbeing Centres Programme (TIMWCP)

Briefing to Thurrock Council HOSC 19 July 2023

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Thurrock Alliance – Linking the four Thurrock Primary Care Networks



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Current Programme Overview

- The first one of the four IMWC projects has been initiated, the other 3 are not yet funded.
- Corringham IMWC is being well-utilised and on the pathway to full integration.
- NHS England has not approved the business cases for either Purfleet or Tilbury IMWCs and the current proposals are not deemed affordable.
- A major step forward has been taken at Grays to create a new Community Diagnostic Centre as the first element of the IMWC.
- This last three years have been really challenging for the NHS in Mid & South Essex. Resources are tight, the COVID pandemic's impact are still being felt, strike action absorbs resources and MSE ICB is having to reduce in size.
- Together, Thurrock Council staff and MSE ICS have been working to examine alternative approaches to make delivering the Programme possible.

Stanford-le-Hope & Corringham



- **Corringham IMWC is the pilot site for the programme**
- **The centre opened in October 2022**
- **Working towards full operating capability as an integrated facility**
- **Outpatient and community NHS activity is busy and community health support groups making good use of the site**
- **PCN working to take on three consulting rooms for additional Primary Care clinics**
- **This is a success story - activity levels are high whilst waiting for other IMWCs to open**

Aveley, South Ockenden & Purfleet-on-Thames

- **Current proposal for leasing new build IMWC in Purfleet town centre is unaffordable. S106 required the developer to make the space but not to reduce the lease costs.**
- **Separate scoping work was undertaken to address needs of South Ockendon - unfunded**
- **Joint MSE ICS and Thurrock Council review of options looking at alternatives to meet the needs of predicted growth across the ASOP area.**
- **Alternatives:**
 1. **Work with Purfleet Centre Regeneration Ltd to seek reduce the costs of new build IMWC in Purfleet town centre.**
 2. **Establishing primary care (plus dentist and pharmacy) in the Purfleet new build, whilst placing the additional IMWC services on NHS land, either in South Ockendon or the vacated Purfleet Care Centre.**
 3. **Delivery of IMWC functions across two sites, based on the existing medical centres in both Purfleet and South Ockendon, using expansion space available at both locations to support two growing communities. (This option would not use the Purfleet new build).**

Tilbury & Chadwell

- **Current proposal for leasing new build IMWC from Thurrock Council in Tilbury town centre is deemed unaffordable.**
- **The estimated lease cost of the current proposed facility significantly exceeds national guidelines for far more technical facilities.**
- **A joint MSE ICS and Thurrock Council review of options is looking at alternatives to improve services and meet the needs of the area.**
- **No alternative site was identified so the options being considered are:**
 1. **Reducing the lease burden of a new IMWC on the old fire stations site, either by reducing the size or approaching the lease in a different way.**
 2. **Building a new health facility on the NHS-owned Tilbury Medical Centre site, with local authority and community facilities delivered by Thurrock Council near by.**

Grays

- **Grays IMWC will be the largest IMWC – the hub at the centre of the Thurrock IMWC network.**
- **It will be created on the Long Lane Thurrock Community Hospital site using a combination of new build and refurbishment of existing buildings to create a new facility that works well together.**
- **Work to create a new Community Diagnostic Centre (CDC) underway.**
- **The CDC will become the first stage of the Grays IMWC.**
- **A new Urgent Treatment Centre and Childrens Hub will form part of the IMWC and enhance the services currently provided.**
- **Creation of the rest of the IMWC require up-front capital and is a significant funding challenge to do it all at once.**
- **A review on phasing of service transfers away from Orsett is being undertaken, mindful of affordability challenges. This is in respect of both services proposed for the Grays IMWC and those that will move elsewhere.**

Orsett Hospital

- **Orsett houses services for Thurrock but also services temporarily relocated from Basildon during COVID that need investment to return.**
- **There is a material difference between expected sale value of Orsett site and the projected cost of capacity reprovision elsewhere**
- **Do nothing is not viable, essential maintenance backlog is costly and, even if spent, the site would still be clinically sub-optimal and unable to deliver integrated medical & wellbeing care across Thurrock's communities.**
- **Full site closure in 2025 is being reviewed, phasing establishment of Grays IMWC being examined.**

Summary

- Corringham is up and running and work on Grays is underway.
- The current plans for Purfleet and Tilbury are being revisited to identify viable options to deliver of integrated services to those communities. Revised options to be presented at September HOSC.
- The closure of Orsett may be delayed with relocation of services being undertaken as funding becomes available.
- The aim of the Programme is to deliver a network of integrated services to the people of Thurrock. Buildings are an enabler and not the output that will make the difference.
- Thurrock Council and the local NHS remain committed to Better Care Together vision and delivering the benefits this programme together for the residents of Thurrock.



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