

Appendix 1 Provisional Outturn position

Directorate	Service	Revised Budget £'000	Provisional Outturn £'000	Unadjusted variance £'000	Movements from reserves - (grants or ring-fenced monies) £'000	Movements to Reserves £'000	Final Outturn £'000	Final variance to budget £'000
Adults, Housing and Health	Assistive Equipment & Technology	849	845	(4)	0	0	845	(4)
	Commissioning & Service Delivery	2,655	2,284	(371)	0	232	2,516	(139)
	Community Development	2,127	2,053	(74)	0	0	2,053	(74)
	External Placements	32,658	33,759	1,101	0	0	33,759	1,101
	Fieldwork Services	4,561	4,377	(184)	0	17	4,394	(167)
	Provider Services	8,117	8,476	359	0	0	8,476	359
	Public Health	0	(447)	(447)	0	447	0	0
		50,966	51,346	381	0	696	52,043	1,077
Children's Services	Central Administration Support and	(295)	(235)	60	0	0	(235)	60
	Children and Family Services	32,089	32,948	859	0	703	33,651	1,562
	Education & Skills	5,000	3,859	(1,141)	0	474	4,332	(667)
	Head Start Housing Service	943	842	(102)	0	0	842	(102)
	School Transport	3,292	3,656	365	0	0	3,656	365
		41,029	41,069	40	0	1,177	42,246	1,217
Housing General Fund	Homelessness	1,171	1,263	92	0	0	1,263	92
	Private Sector Housing	356	89	(267)	(107)	285	266	(90)
	Travellers	53	71	18	0	0	71	18
		1,581	1,423	(158)	(107)	285	1,601	20
HR, OD and Transformation	HR, OD and Transformation	4,889	4,106	(783)	(9)	0	4,098	(791)
	ICT	4,052	4,657	606	0	0	4,657	606
		8,941	8,764	(177)	(9)	0	8,755	(186)
Public Realm	Counter Fraud & Enforcement	(940)	(1,863)	(922)	0	611	(1,252)	(312)
	Emergency Planning and Resilience	458	904	445	(218)	3	689	230
	Environment and Highways	1,663	1,453	(211)	0	0	1,453	(211)
	Highways, Fleet and Logistics	9,318	8,982	(336)	0	115	9,097	(221)
	Planning Delivery Fund	0	11	11	(19)	9	0	0
	Planning, Transportation and Public	4,208	4,893	685	(1,057)	481	4,317	109
	Street Scene and Leisure	20,433	20,205	(228)	0	16	20,221	(212)
		35,140	34,585	(555)	(1,294)	1,234	34,524	(616)
Resources & Place Delivery	Chief Executive	289	494	205	(46)	0	448	159
	Corporate Finance	5,441	4,070	(1,371)	0	1,373	5,442	1
	Delivery and Strategy	42	123	81	0	0	123	81
	Democratic Services	170	204	34	0	0	204	34
	Electoral Services	444	383	(62)	0	22	405	(39)
	Legal Services	2,165	2,127	(38)	0	0	2,127	(38)
	Lower Thames Crossing & Transport	144	476	332	(332)	0	144	(0)
	Members Services	966	960	(7)	0	0	960	(7)
	Place Delivery	126	889	763	(215)	0	674	548
	Property	4,163	4,925	762	0	0	4,925	762
	Thames Estuary Growth Board	1,543	85	(1,458)		1,458		
		15,493	14,735	(758)	(594)	2,852	15,451	1,501
Strategy, Engagement & Communications	Economic Growth & Partnership	529	554	25	(70)	127	611	82
	Social Care Performance	861	749	(112)	0	0	749	(112)
	Strategy, Communications & Customer	2,060	1,838	(222)	0	0	1,838	(222)
		3,450	3,141	(309)	(70)	127	3,198	(252)
Corporate Costs		1,819	991	(828)	0	0	991	(828)
Unallocated Vacancy Factor		(3,000)	0	3,000	0	0	0	3,000
Intervention and Commissioner's Process		0	4,702	4,702	0	0	4,702	4,702
Further use of reserves					(6,867)		(6,867)	(6,867)
Total Service position		155,418	160,757	5,338	(8,941)	6,372	156,644	2,769
Other Operating costs:								
Treasury	Interest Payable & Debt Management	24,843	16,422	(8,421)			26,353	1,510
	Interest Receivable	(42,647)	(19,266)	23,381			3,829	46,476
	Minimum Revenue Provision (MRP)	9,957	139,198	129,241			123,040	113,083
	Contribution to Treasury Equalisation	0				5,000	5,000	5,000
		(448)	(637)	(189)			(637)	(189)
Housing Benefits		(448)	(637)	(189)			(637)	(189)
Levies		614	869	255			869	255
Capital financing		(11,148)	(11,148)	0			(11,148)	0
Asset Impairment			275,373	149,605			277,789	277,789
Total Other operating costs		(18,830)	400,809	293,871	0	5,000	425,094	443,924
Financed by:								
Central Financing	Council Tax	(74,865)	(75,270)	(405)			(75,270)	(405)
	Non-domestic rates	(29,725)	(32,799)	(3,074)			(32,799)	(3,074)
	Revenue Support Grant	(7,056)	(7,056)	0			(7,056)	0
	Non-Specific Revenue Grants &	(3,819)	(3,859)	(40)			(3,859)	(40)
Reserves	Budgeted Use of reserves	(17,933)		17,933	(17,933)		(17,933)	0
	General reserves			0	(7,591)		(7,591)	(7,591)
	Contribution to Transformation reserve					5,000	5,000	5,000
Capital Receipts		(3,190)	(9,178)	(5,988)			(9,178)	(5,988)
Total financing		(136,588)	(128,162)	8,427	(25,524)	5,000	(148,686)	(12,098)
		(155,418)	272,648	302,297	(25,524)	10,000	276,408	431,826
Remaining budget gap		0	433,404	307,636	(34,465)	16,372	433,052	434,595