

Appendix 4

| Summary of the 2022/23 General Fund Capital Programme by Directorate | Approved Budget | Out-turn | Variance | Future Years Budget | | |
|---|--------------------|--------------|--------------|---------------------|---------------|----------|
| | 2022/23 | 2022/23 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Childrens Service | | | | | | |
| <i>Beynon Primary - Expansion (B0750)</i> | 282 | 15 | 267 | 267 | 0 | 0 |
| <i>Capital Maintenance Schemes (to be identified) (B0997)</i> | 0 | 0 | 0 | 110 | 0 | 0 |
| <i>Emergency Health and Safety Works (B0719)</i> | 22 | 0 | 22 | 22 | 0 | 0 |
| <i>Priority Suitability and Condition Programme (B0661)</i> | 59 | 2 | 58 | 58 | 0 | 0 |
| <i>SEN Capital (B0800)</i> | 439 | 241 | 198 | 4,267 | 3,266 | 0 |
| <i>Secondary and Primary Schemes (to be Identified) (B0998)</i> | 200 | 0 | 200 | 8,252 | 7,000 | 0 |
| <i>St Cleres Expansion (B0744)</i> | 209 | 110 | 99 | 99 | 0 | 0 |
| <i>Temporary Classrooms (B0725)</i> | 225 | 140 | 84 | 84 | 0 | 0 |
| <i>Universal infant free school meals (B0738)</i> | 0 | 0 | 0 | 222 | 0 | 0 |
| <i>Grays Convent High School - Additional Classroom</i> | 34 | 2 | 32 | 32 | 0 | 0 |
| <i>Headstart Housing</i> | 81 | 63 | 18 | 18 | 0 | 0 |
| <i>Thames Park Secondary School</i> | 112 | 75 | 37 | 37 | 0 | 0 |
| <i>Abbotts Hall Improvements</i> | 2,162 | 1,737 | 425 | 425 | 0 | 0 |
| <i>Oaktree Centre Feasibility Study and Surveys</i> | 100 | 61 | 39 | 39 | 0 | 0 |
| <i>Family Hubs</i> | 38 | 8 | 30 | 93 | 53 | 0 |
| Total Childrens Service | 3,963 | 2,455 | 1,508 | 14,025 | 10,319 | 0 |
| Adults; Housing and Health | | | | | | |
| <i>21st Century Care Home (S0220)</i> | 200 | 0 | 200 | 200 | 0 | 0 |
| <i>Aveley Community Hub (R0740)</i> | 65 | 0 | 65 | 130 | 0 | 0 |
| <i>Community Hubs (T3100)</i> | 11 | 0 | 11 | 11 | 0 | 0 |
| <i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i> | 0 | 0 | 0 | 9 | 0 | 0 |
| <i>South Ockendon Community Hub Phase 2 (09/50035/TTGOUT)</i> | 0 | 0 | 0 | 49 | 0 | 0 |
| <i>Thurrock Park Way Environmental Improvements (78/00601/OUT)</i> | 0 | 0 | 0 | 51 | 0 | 0 |
| <i>Travellers Site Refurbishment Works</i> | 6 | 0 | 6 | 6 | 0 | 0 |
| <i>Libraries Services Technology Modernisation</i> | 0 | 0 | 0 | 1 | 0 | 0 |
| <i>Community Environmental Developments Fund</i> | 149 | 38 | 111 | 111 | 0 | 0 |
| <i>Well Homes Offers</i> | 0 | -43 | 43 | 266 | 0 | 0 |
| <i>Disabled Facility Grant</i> | 804 | 511 | 294 | 1,094 | 500 | 0 |
| Total Adults; Housing and Health | 1,235 | 506 | 729 | 1,926 | 500 | 0 |

Public Realm

| | | | | | | |
|---|-------|-------|------|-------|-----|---|
| <i>B186 West Thurrock Way - Road Capacity and Efficiency</i> | 9 | 4 | 4 | 1,192 | 0 | 0 |
| <i>Bridge Repair and Strengthening (E2828)</i> | 0 | 0 | 0 | 2 | 0 | 0 |
| <i>East Tilbury 1st payment (CCTV / Anti-Skid / VAS / Bus Stop upgrade)</i> | 0 | 0 | 0 | 92 | 0 | 0 |
| <i>Environmental Enhancements at Play Sites (N0277)</i> | 119 | 309 | -190 | 110 | 100 | 0 |
| <i>Footway Maintenance (E2876)</i> | 225 | 206 | 19 | 199 | 0 | 0 |
| <i>Grays Riverside Park - Replace Splash Pool & Water Features</i> | 25 | 15 | 10 | 35 | 0 | 0 |
| <i>Improvement works between Thurrock Park Way and Manor Road</i> | 0 | 0 | 0 | 287 | 0 | 0 |
| <i>Improvements to the Manorway Interchange (E0911)</i> | 65 | 0 | 65 | 65 | 0 | 0 |
| <i>Kerb It - Highways (E1870)</i> | 561 | 352 | 208 | 208 | 0 | 0 |
| <i>Leisure Centre Works (L0410)</i> | 1,020 | 1,172 | -153 | 1,072 | 0 | 0 |
| <i>Mayflower Road parking management and capacity improvements</i> | 0 | 0 | 0 | 421 | 0 | 0 |
| <i>Other Infrastructure (Drainage) (E2878)</i> | 96 | 61 | 35 | 110 | 0 | 0 |
| <i>PRS - Borough wide Disabled Bays (E1843-T3429)</i> | 19 | 2 | 17 | 18 | 0 | 0 |
| <i>PTI - Local Bus Infrastructure (E1838)</i> | 56 | 20 | 36 | 51 | 0 | 0 |
| <i>Pot Holes & Challenge Fund (E2840)</i> | 1,429 | 1,184 | 245 | 1,793 | 0 | 0 |
| <i>RSF - Node 4 - North Stifford Int (E1830-T3031)</i> | 10 | 1 | 9 | 259 | 0 | 0 |
| <i>Redevelopment of Household Waste & Recycling Centre (Linford)</i> | 98 | 98 | 0 | 0 | 0 | 0 |
| <i>Replacement of Bus Passenger Shelters (E1839)</i> | 332 | 385 | -53 | 447 | 0 | 0 |
| <i>Rights of Way (E1841)</i> | 84 | 55 | 28 | 28 | 0 | 0 |
| <i>Safety Fencing (E2831)</i> | 33 | 0 | 33 | 126 | 0 | 0 |
| <i>South Road / Stifford Road Junction Improvements (E0908)</i> | 0 | 0 | 0 | 190 | 0 | 0 |
| <i>Street Lighting (E2877)</i> | 239 | 204 | 35 | 135 | 0 | 0 |
| <i>Structural Maintenance A Class Roads (E2826)</i> | 517 | 364 | 153 | 503 | 0 | 0 |
| <i>Structural Maintenance B and C Class Roads (E2827)</i> | 320 | 307 | 13 | 263 | 0 | 0 |
| <i>Structural Maintenance Unclassified Roads (E2874)</i> | 253 | 210 | 43 | 293 | 0 | 0 |
| <i>Target Hardening of Various Sites (N0278)</i> | 2 | 2 | 0 | 0 | 0 | 0 |
| <i>Traffic Signals (E2833)</i> | 192 | 175 | 17 | 92 | 0 | 0 |
| <i>Upgrades to the Drainage System; Gully Frames and Lids (E2882)</i> | 50 | 26 | 24 | 24 | 0 | 0 |
| <i>Vehicle & Plant Replacement Programme (N0256)</i> | 3,001 | 2,463 | 538 | 538 | 0 | 0 |
| <i>White Lining (E2832)</i> | 118 | 112 | 6 | 6 | 0 | 0 |
| <i>Street Lighting LED Completion</i> | 74 | 49 | 25 | 25 | 0 | 0 |
| <i>Carriageway Summer Damage Treatments</i> | 433 | 433 | 0 | 0 | 0 | 0 |
| <i>VMS Purchases and Installation</i> | 158 | 86 | 72 | 72 | 0 | 0 |
| <i>Vehicle Restraint System</i> | 239 | 174 | 65 | 65 | 0 | 0 |
| <i>Replacement of Wheeled Containers</i> | 181 | 173 | 8 | 8 | 0 | 0 |
| <i>Other Road Markings</i> | 33 | 27 | 6 | 46 | 0 | 0 |
| <i>Unallocated Budget Traffic Management (E9999-T7001)</i> | 48 | 0 | 48 | 48 | 0 | 0 |
| <i>CON - Aveley Village Freight Management</i> | 0 | 0 | 0 | 187 | 0 | 0 |

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|--|-------|-------|-----|-------|-----|---|
| PRS - Ad-Hoc Parking Requests | 20 | 16 | 4 | 13 | 0 | 0 |
| TFM - Ad-Hoc Minor Works | 91 | 40 | 50 | 85 | 0 | 0 |
| SRS - Tyssen Place - Benyon Primary Sch | 19 | 19 | 0 | 0 | 0 | 0 |
| A13 Eastbound Slip Roads | 40 | 0 | 40 | 40 | 0 | 0 |
| Stonehouse Lane Improvement Works | 85 | 85 | 0 | 0 | 0 | 0 |
| Traveller Injunction | 0 | 0 | 0 | 46 | 0 | 0 |
| Principal Bridge Inspections and Remedial Works | 1,381 | 1,133 | 248 | 248 | 0 | 0 |
| High Risk Concrete Lamp Column Replacement | 227 | 220 | 7 | 7 | 0 | 0 |
| Footway Slab Replacement Programme (2020-2025) | 416 | 416 | 1 | 1 | 0 | 0 |
| Surveillance Fleet | 250 | 250 | 0 | 0 | 0 | 0 |
| A1013 School Access Improvements (Treetops) | 400 | 117 | 283 | 1,763 | 0 | 0 |
| Flats Recycling | 327 | 247 | 80 | 330 | 0 | 0 |
| Emergency Active Travel Plan | 51 | 27 | 24 | 174 | 0 | 0 |
| PRS - EV Charging Upgrade and Expansion | 168 | 0 | 168 | 318 | 0 | 0 |
| CON - Fort Road Bus Lane | 0 | 0 | 0 | 50 | 0 | 0 |
| Traffic Management Salary Capitalisation | 226 | 226 | 0 | 147 | 0 | 0 |
| Private Works | 0 | 0 | 0 | 0 | 0 | 0 |
| N13 Cycle Route | 707 | 435 | 272 | 272 | 0 | 0 |
| A126 Improvements | 150 | 38 | 112 | 2,213 | 0 | 0 |
| Deployment of overt 4G CCTV camera systems | 0 | 0 | 0 | 56 | 0 | 0 |
| Trading Standards Facility at London Gateway (DPW) | 4 | 0 | 4 | 4 | 0 | 0 |
| Urgent repairs to road leading between Tilbury Port and Tilbury2 | 12 | 10 | 2 | 2 | 0 | 0 |
| A1014 The Manorway - Carriageway Repairs | 28 | 28 | 0 | 0 | 0 | 0 |
| Highway Street Lighting Central Management System | 1,022 | 1,057 | -35 | -35 | 0 | 0 |
| Highways Lit signage replacement programme | 447 | 367 | 80 | 423 | 0 | 0 |
| A1014 The Manorway - Footway Protection | 537 | 467 | 70 | 375 | 0 | 0 |
| Wharf Road, SLH - Drainage scheme | 188 | 139 | 49 | 49 | 0 | 0 |
| SRS - East Tilbury Primary School | 305 | 35 | 270 | 270 | 0 | 0 |
| AIP - Area XX - Tilbury (East of St Chads) | 92 | 43 | 49 | 49 | 0 | 0 |
| ATF - Corringham Road/Billet Lane | 0 | 0 | 0 | 8 | 0 | 0 |
| ATF - Purfleet Road | 0 | 0 | 0 | 4 | 0 | 0 |
| ATF - A128 Junction Signal Scheme | 25 | 8 | 17 | 17 | 0 | 0 |
| Food Caddies | 0 | 0 | 0 | 500 | 0 | 0 |
| Tree Fund | 117 | 28 | 88 | 151 | 62 | 0 |
| 1934 Fort Road Tilbury - Bridge repairs | 85 | 28 | 57 | 757 | 0 | 0 |
| Junction 31 Electrical Repairs | 170 | 153 | 17 | 187 | 170 | 0 |
| Orchard Footbridge renewal | 85 | 43 | 42 | 602 | 0 | 0 |
| Grover Walk Street Lighting Refurbishment | 48 | 45 | 3 | 3 | 0 | 0 |
| Carriageway Concrete Slab Replacement | 355 | 209 | 146 | 146 | 0 | 0 |
| Public Rights of Way - FP36 SLH | 160 | 101 | 59 | 59 | 0 | 0 |
| RSE - London Road West Thurrock | 0 | 3 | -3 | 432 | 0 | 0 |

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|---|---------------|---------------|--------------|---------------|------------|----------|
| <i>AIP Chadwell South and Grays Riverside areas</i> | 243 | 7 | 236 | 386 | 0 | 0 |
| <i>AIP - 3 Villages - Orsett Ward</i> | 75 | 0 | 75 | 75 | 0 | 0 |
| <i>Walking and Cycling</i> | 20 | 13 | 7 | 7 | 0 | 0 |
| <i>Works to Council Car Parks and Pay and Display Machines</i> | 116 | 72 | 44 | 44 | 0 | 0 |
| <i>IRL - Scheme Development - Staff Costs</i> | 500 | 76 | 424 | 424 | 0 | 0 |
| <i>Surface Renewal Oliver Close Depot</i> | 78 | 72 | 6 | 0 | 0 | 0 |
| <i>Infrastructure Improvements to Parks, Burial Grounds and Open</i> | 183 | 183 | 0 | 0 | 0 | 0 |
| <i>RSE - A13 (Five Bells to Manorway Interchange)</i> | 0 | 0 | 0 | 20 | 0 | 0 |
| <i>RSE - B186 West Thurrock Way</i> | 0 | 0 | 0 | 23 | 0 | 0 |
| <i>SRS - 20mph Speed Zones Around Schools</i> | 0 | 0 | 0 | 50 | 0 | 0 |
| <i>AIP - Area 27 - Ockendon West</i> | 0 | 0 | 0 | 100 | 0 | 0 |
| <i>AIP - Area 04 - Stanford Le Hope West</i> | 0 | 0 | 0 | 100 | 0 | 0 |
| Total Public Realm | 19,489 | 15,129 | 4,360 | 20,002 | 332 | 0 |
| Resources and Place Delivery | | | | | | |
| <i>A13 Widening (Works) (E2910)</i> | 12,454 | 10,853 | 1,601 | 2,251 | 0 | 0 |
| <i>Aspirational Capital Pot - Feasibilities - Culver Centre (R1000-AP006)</i> | 175 | 147 | 28 | 28 | 0 | 0 |
| <i>Contract Management System (T0508)</i> | 3 | 3 | 0 | 0 | 0 | 0 |
| <i>Grays South and Rail Station Regeneration (R0670)</i> | 400 | 473 | -73 | -73 | 0 | 0 |
| <i>Implementation of Corporate Property Database (T0702)</i> | 27 | 0 | 27 | 27 | 0 | 0 |
| <i>Improvements to Village Halls (D0010)</i> | 0 | 0 | -0 | 183 | 0 | 0 |
| <i>Pupil Referral Unit Relocation (D0020)</i> | 3 | 3 | 0 | 800 | 0 | 0 |
| <i>Purfleet Centre Fees Budget (R0500)</i> | 367 | 194 | 173 | 317 | 300 | 0 |
| <i>Purfleet Land Assembly Development Agreement (R0501)</i> | 266 | 486 | -220 | 1,680 | 0 | 0 |
| <i>Purfleet SELEP Land Acquisition (R0502)</i> | 16 | 12 | 4 | 119 | 0 | 0 |
| <i>Purfleet Thurrock School Contribution (R0503)</i> | 25 | 4 | 21 | 21 | 0 | 0 |
| <i>Stanford Le Hope Interchange (E2920)</i> | 800 | 579 | 221 | 10,867 | 5,000 | 0 |
| <i>Tilbury Integrated Medical Centre (R0913)</i> | 40 | 68 | -28 | -28 | 0 | 0 |
| <i>Civic Offices 2 - Chilled Water Services (P0300-P0097)</i> | 1 | 1 | 0 | 0 | 0 | 0 |
| <i>Civic Offices 2 - Replace Heating Boilers (P0300-P0089)</i> | 2 | 2 | 0 | 0 | 0 | 0 |
| <i>Tilbury Town Centre Public Realm Improvement Packages (R0745)</i> | 0 | 0 | 0 | 46 | 0 | 0 |
| <i>Purchase and Development of Navigator Park</i> | 3 | 0 | 3 | 3 | 0 | 0 |
| <i>Corporate Landlord Compliance</i> | 1,358 | 1,224 | 134 | 1,928 | 0 | 0 |
| <i>Investment Portfolio Compliance</i> | 128 | 2 | 126 | 1,136 | 0 | 0 |
| <i>New River Development</i> | 9 | 0 | 9 | 84 | 0 | 0 |
| <i>Investment Portfolio Spend to Save</i> | 136 | 1 | 135 | 1,233 | 0 | 0 |
| <i>Corporate Landlord Spend to Save</i> | 287 | 0 | 287 | 1,586 | 0 | 0 |
| <i>Blackshots Regeneration Study</i> | 1 | 0 | 1 | 1 | 0 | 0 |
| <i>Tilbury Towns Fund - Accelerated Funding</i> | 163 | 74 | 89 | 89 | 0 | 0 |

| | | | | | | |
|---|---------------|---------------|--------------|---------------|---------------|---------------|
| <i>Grays Towns Fund - Accelerated Funding</i> | 242 | 223 | 19 | 19 | 0 | 0 |
| <i>Property Pot</i> | 0 | 0 | 0 | 1,759 | 0 | 0 |
| <i>Service Review Board Pot</i> | 0 | 0 | 0 | 1,382 | 0 | 0 |
| <i>Property Demolitions</i> | 3 | 2 | 1 | 1 | 0 | 0 |
| <i>Grays Town Fund (General)</i> | 568 | 523 | 45 | 295 | 0 | 0 |
| <i>TTF Heart - Civic Square</i> | 196 | 114 | 82 | 207 | 0 | 0 |
| <i>TTF Heart - Youth Zone</i> | 175 | 175 | 0 | 0 | 0 | 0 |
| <i>TTF Heritage - Riverside</i> | 240 | 240 | 0 | 0 | 0 | 0 |
| <i>TTF Hub - Station Gateway</i> | 105 | 103 | 3 | 48 | 0 | 0 |
| <i>Tilbury Strategic Project Costs</i> | 4 | 4 | 0 | 0 | 0 | 0 |
| <i>Ground Floor CO2 Refurbishment</i> | 10 | 10 | 1 | 1 | 0 | 0 |
| <i>Demolition of Buildings</i> | 300 | 23 | 277 | 527 | 0 | 0 |
| <i>Civic Offices Tenanted Areas Alterations</i> | 227 | 1 | 226 | 226 | 0 | 0 |
| <i>Grays Underpass Land Acquisitions</i> | 1,240 | 0 | 1,240 | 6,600 | 0 | 0 |
| <i>Grays TF Project 3: Grays Riverfront</i> | 0 | 0 | 0 | 680 | 1,729 | 6,141 |
| <i>Grays TF Project 4: Grays Beach Park & Kilverts Field - Leisure</i> | 0 | 0 | 0 | 496 | 1,920 | 2,904 |
| <i>Grays TF Project 5: Riverfront Activities Centre</i> | 0 | 0 | 0 | 486 | 1,806 | 2,743 |
| <i>UK Shared Prosperity Fund</i> | 0 | 0 | 0 | 54 | 155 | 0 |
| Total Resources and Place Delivery | 19,975 | 15,543 | 4,432 | 35,080 | 10,910 | 11,788 |
| HR; OD and Transformation | | | | | | |
| <i>Aspirational Capital Pot - Feasibilities - Civic Offices (R1000-AP002)</i> | 6 | 6 | 0 | 0 | 0 | 0 |
| <i>ICT Infrastructure Refresh and Extension (T0505)</i> | 75 | 40 | 35 | 35 | 0 | 0 |
| <i>ICT Operating Software System Upgrades (T0506)</i> | 0 | 0 | 0 | 190 | 0 | 0 |
| <i>Network Infrastructure Upgrades (T0511)</i> | 5 | 0 | 5 | 5 | 0 | 0 |
| <i>Oracle Improvement / Cloud Upgrade (T0015)</i> | 220 | 209 | 10 | 10 | 0 | 0 |
| <i>Oracle Improvement / Cloud Upgrade - Evosys (T0015-TC050)</i> | 153 | 40 | 113 | 113 | 0 | 0 |
| <i>The Central Grays Civic Buildings Optimisation project (T3010)</i> | 351 | 116 | 235 | 235 | 0 | 0 |
| <i>Thurrock On-Line Phase 2 (T1001)</i> | 250 | 21 | 229 | 589 | 0 | 0 |
| <i>Transformation Programme Management Support (T3050)</i> | 747 | 726 | 21 | 21 | 0 | 0 |
| <i>Corporate Payments</i> | 17 | 16 | 1 | 1 | 0 | 0 |
| <i>Strategic Wi-Fi - non Civic Offices</i> | 88 | 40 | 47 | 47 | 0 | 0 |
| <i>Agile Working</i> | 244 | 222 | 22 | 0 | 0 | 0 |
| <i>Customer Contact Centre</i> | 126 | 0 | 126 | 126 | 0 | 0 |
| <i>CO1 Infrastructure Decommissioning</i> | 67 | 88 | -21 | 412 | 0 | 0 |
| <i>School Transport – Synergy Project</i> | 12 | 6 | 6 | 6 | 0 | 0 |
| <i>Microsoft 365 Design, Build and Delivery (Phase 2)</i> | 356 | 317 | 38 | 538 | 0 | 0 |
| <i>Local Full Fibre Network</i> | 1,167 | 1,160 | 7 | 7 | 0 | 0 |
| <i>Data Analytics - Phase 4</i> | 242 | 190 | 51 | 301 | 0 | 0 |

| | | | | | | | |
|--|---------------|---------------|---------------|--|---------------|---------------|---------------|
| <i>Robotic Process Automation</i> | 105 | 244 | -139 | | 348 | 0 | 0 |
| <i>Oracle Cloud Recruitment (OCR)</i> | 57 | 0 | 57 | | 57 | 0 | 0 |
| <i>4Me Service Desk Self Service Enhancement</i> | 21 | 21 | 0 | | 12 | 0 | 0 |
| <i>Core Licencing</i> | 10 | 10 | -1 | | 28 | 0 | 0 |
| <i>Applications Alignment to Office 2019</i> | 29 | 29 | 0 | | 8 | 0 | 0 |
| <i>Disaster Recovery replacement design</i> | 9 | 0 | 9 | | 9 | 0 | 0 |
| <i>Smoothwall Internet Filter Replacement</i> | 30 | 0 | 30 | | 30 | 0 | 0 |
| <i>Thurrock Adult Community College Tech Refresh</i> | 18 | 16 | 2 | | 0 | 0 | 0 |
| <i>Softphone capability</i> | 5 | 5 | 0 | | 30 | 0 | 0 |
| <i>Teams Enabled Meeting Rooms</i> | 1 | 1 | 1 | | 1 | 0 | 0 |
| <i>Thurrock WAN Upgrade</i> | 520 | 289 | 231 | | 231 | 0 | 0 |
| <i>Digital Pot</i> | 0 | 0 | 0 | | 2,012 | 0 | 0 |
| <i>LADO Recording Functionality within LCS</i> | 24 | 24 | 0 | | 18 | 0 | 0 |
| <i>Core Website Rebuild (Drupal 7 to Drupal 9)</i> | 98 | 78 | 20 | | 20 | 0 | 0 |
| Total HR; OD and Transformation | 5,049 | 3,914 | 1,135 | | 5,439 | 0 | 0 |
| Strategy, Engagement and Growth | | | | | | | |
| <i>SEND Synergy Upgrade/Improvement</i> | 0 | 0 | 0 | | 10 | 0 | 0 |
| <i>Education Health Care Plan (EHCP) Hub</i> | 236 | 107 | 129 | | 129 | 0 | 0 |
| Total Strategy, Engagement and Growth | 236 | 107 | 129 | | 139 | 0 | 0 |
| | | | | | | | |
| Total Expenditure | 49,946 | 37,654 | 12,292 | | 76,611 | 22,061 | 11,788 |

Appendix 5

| Descripton | Carry Forward |
|--|---------------|
| | £'000 |
| A13 Widening (Works) (E2910) | 1,601 |
| Grays Underpass Land Acquistions | 1,240 |
| Vehicle & Plant Replacement Programme (N0256) | 538 |
| Abbotts Hall Improvements | 425 |
| IRL - Scheme Development - Staff Costs | 424 |
| Disabled Facility Grant | 294 |
| Corporate Landlord Spend to Save | 287 |
| A1013 School Access Improvements (Treetops) | 283 |
| Demolition of Buildings | 277 |
| N13 Cycle Route | 272 |
| SRS - East Tilbury Primary School | 270 |
| Beynon Primary - Expansion (B0750) | 267 |
| Principal Bridge Inspections and Remedial Works | 248 |
| Pot Holes & Challenge Fund (E2840) | 245 |
| AIP Chadwell South and Grays Riverside areas | 236 |
| The Central Grays Civic Buildings Optimisation project (T3010) | 235 |
| Thurrock WAN Upgrade | 231 |
| Thurrock On-Line Phase 2 (T1001) | 229 |
| Civic Offices Tenanted Areas Alterations | 226 |
| Stanford Le Hope Interchange (E2920) | 221 |
| Kerb It - Highways (E1870) | 208 |
| Secondary and Primary Schemes (to be Identified) (B0998) | 200 |
| 21st Century Care Home (S0220) | 200 |
| SEN Capital (B0800) | 198 |
| Purfleet Centre Fees Budget (R0500) | 173 |
| PRS - EV Charging Upgrade and Expansion | 168 |

Appendix 5

| Descriptiton | Carry Forward |
|---|---------------|
| Structural Maintenance A Class Roads (E2826) | 153 |
| Carriageway Concrete Slab Replacement | 146 |
| Investment Portfolio Spend to Save | 135 |
| Corporate Landlord Compliance | 134 |
| Education Health Care Plan (EHCP) Hub | 129 |
| Investment Portfolio Compliance | 126 |
| Customer Contact Centre | 126 |
| Oracle Improvement / Cloud Upgrade - Evosys (T0015-TC050) | 113 |
| A126 Improvements | 112 |
| Community Environmental Developments Fund | 111 |
| St Cleres Expansion (B0744) | 99 |
| Tilbury Towns Fund - Accelerated Funding | 89 |
| Tree Fund | 88 |
| Temporary Classrooms (B0725) | 84 |
| TTF Heart - Civic Square | 82 |
| Flats Recycling | 80 |
| Highways Lit signage replacement programme | 80 |
| AIP - 3 Villages - Orsett Ward | 75 |
| VMS Purchases and Installation | 72 |
| A1014 The Manorway - Footway Protection | 70 |
| Aveley Community Hub (R0740) | 65 |
| Vehicle Restraint System | 65 |
| Improvements to the Manorway Interchange (E0911) | 65 |
| Public Rights of Way - FP36 SLH | 59 |
| Priority Suitability and Condition Programme (B0661) | 58 |
| Oracle Cloud Recruitment (OCR) | 57 |
| 1934 Fort Road Tilbury - Bridge repairs | 57 |

Appendix 5

| Descripton | Carry Forward |
|--|---------------|
| Data Analytics - Phase 4 | 51 |
| TFM - Ad-Hoc Minor Works | 50 |
| Wharf Road, SLH - Drainage scheme | 49 |
| AIP - Area XX - Tilbury (East of St Chads) | 49 |
| Unallocated Budget Traffic Management (E9999-T7001) | 48 |
| Strategic Wi-Fi - non Civic Offices | 47 |
| Grays Town Fund (General) | 45 |
| Works to Council Car Parks and Pay and Display Machines | 44 |
| Structural Maintenance Unclassified Roads (E2874) | 43 |
| Orchard Footbridge renewal | 42 |
| A13 Eastbound Slip Roads | 40 |
| Oaktree Centre Feasibility Study and Surveys | 39 |
| Microsoft 365 Design, Build and Delivery (Phase 2) | 38 |
| Thames Park Secondary School | 37 |
| PTI - Local Bus Infrastructure (E1838) | 36 |
| Street Lighting (E2877) | 35 |
| ICT Infrastructure Refresh and Extension (T0505) | 35 |
| Other Infrastructure (Drainage) (E2878) | 35 |
| Safety Fencing (E2831) | 33 |
| Grays Convent High School - Additional Classroom | 32 |
| Family Hubs | 30 |
| Smoothwall Internet Filter Replacement | 30 |
| Rights of Way (E1841) | 28 |
| Aspirational Capital Pot - Feasibilities - Culver Centre (R1000-AP006) | 28 |
| Implementation of Corporate Property Database (T0702) | 27 |
| Street Lighting LED Completion | 25 |
| Upgrades to the Drainage System; Gully Frames and Lids (E2882) | 24 |

Appendix 5

| Descripton | Carry Forward |
|---|---------------|
| Emergency Active Travel Plan | 24 |
| Emergency Health and Safety Works (B0719) | 22 |
| Purfleet Thurrock School Contribution (R0503) | 21 |
| Transformation Programme Management Support (T3050) | 21 |
| Core Website Rebuild (Drupal 7 to Drupal 9) | 20 |
| Grays Towns Fund - Accelerated Funding | 19 |
| Footway Maintenance (E2876) | 19 |
| Headstart Housing | 18 |
| PRS - Borough wide Disabled Bays (E1843-T3429) | 17 |
| ATF - A128 Junction Signal Scheme | 17 |
| Traffic Signals (E2833) | 17 |
| Junction 31 Electrical Repairs | 17 |
| Structural Maintenance B and C Class Roads (E2827) | 13 |
| Community Hubs (T3100) | 11 |
| Oracle Improvement / Cloud Upgrade (T0015) | 10 |
| Grays Riverside Park - Replace Splash Pool & Water Features (N0274) | 10 |
| New River Development | 9 |
| Disaster Recovery replacement design | 9 |
| RSF - Node 4 - North Stifford Int (E1830-T3031) | 9 |
| Replacement of Wheeled Containers | 8 |
| Local Full Fibre Network | 7 |
| Walking and Cycling | 7 |
| High Risk Concrete Lamp Column Replacement | 7 |
| School Transport – Synergy Project | 6 |
| Travellers Site Refurbishment Works | 6 |
| White Lining (E2832) | 6 |
| Other Road Markings | 6 |

Appendix 5

| Descripton | Carry Forward |
|---|---------------|
| Network Infrastructure Upgrades (T0511) | 5 |
| B186 West Thurrock Way - Road Capacity and Efficiency Improvement Project (E0915) | 4 |
| Trading Standards Facility at London Gateway (DPW) | 4 |
| PRS - Ad-Hoc Parking Requests | 4 |
| Purfleet SELEP Land Acquisition (R0502) | 4 |
| Grover Walk Street Lighting Refurbishment | 3 |
| Purchase and Development of Navigator Park | 3 |
| TTF Hub - Station Gateway | 3 |
| Urgent repairs to road leading between Tilbury Port and Tilbury2 | 2 |
| Blackshots Regeneration Study | 1 |
| Corporate Payments | 1 |
| Property Demolitions | 1 |
| Footway Slab Replacement Programme (2020-2025) | 1 |
| Ground Floor CO2 Refurbishment | 1 |
| Teams Enabled Meeting Rooms | 1 |
| Tilbury Integrated Medical Centre (R0913) | (28) |
| Highway Street Lighting Central Management System | (35) |
| Grays South and Rail Station Regeneration (R0670) | (73) |
| All Directorate | 13,000 |

Appendix 6

| Summary of the 2022/23 HRA Capital Programme by Directorate | Approved Budget | Out-turn | Variance | Future Years Budget | | |
|---|--------------------|---------------|--------------|---------------------|---------------|---------------|
| | 2022/23 | 2022/23 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Housing Development | | | | | | |
| <i>Aspirational Capital Pot - Feasibilities - Loewen Road</i> | 22 | 11 | 11 | 11 | 0 | 0 |
| <i>Redevelopment of Council Offices For Residential Accommodation</i> | 289 | 207 | 83 | 83 | 0 | 0 |
| <i>Blackshots Housing Development</i> | 20 | 6 | 14 | 14 | 43,375 | 28,930 |
| <i>Broxburn Drive Housing Development</i> | 252 | 241 | 10 | 15 | 0 | 0 |
| <i>Vigerons Way Housing Development</i> | 100 | 68 | 32 | 32 | 0 | 0 |
| <i>Teviot Avenue Housing Development</i> | 350 | 81 | 269 | 269 | 11,078 | 7,619 |
| <i>Argent Street Housing Development</i> | 64 | 64 | 0 | 0 | 0 | 0 |
| <i>Aveley Library Housing Development</i> | 190 | 97 | 93 | 93 | 0 | 0 |
| <i>Loewen Road Construction</i> | 580 | 542 | 38 | 1,258 | 0 | 0 |
| <i>Affordable Housing - Calcutta Road</i> | 178 | 181 | -3 | 0 | 0 | 0 |
| <i>Affordable Housing - Claudian Way</i> | 0 | 3 | -3 | 0 | 0 | 0 |
| Total Housing Development | 2,045 | 1,500 | 545 | 1,776 | 54,453 | 36,548 |
| Transforming Homes | | | | | | |
| <i>Thurrock New Standard - Wates</i> | 12,210 | 12,168 | 42 | 10,088 | 11,307 | 0 |
| <i>HRA Fire Safety Works</i> | 3,249 | 2,191 | 1,058 | 2,552 | 1,000 | 0 |
| <i>Non Traditional Properties</i> | 2,010 | 1,437 | 573 | 3,843 | 0 | 0 |
| <i>HRA Garages</i> | 682 | 313 | 369 | 917 | 500 | 0 |
| <i>Sheltered Housing Improvements Works</i> | 349 | 163 | 186 | 186 | 0 | 0 |
| <i>Major Adaptations</i> | 300 | 254 | 46 | 265 | 200 | 0 |
| <i>Tower Block Refurbishment</i> | 5,944 | 3,731 | 2,213 | 17,426 | 0 | 0 |
| <i>Heating Replacement Programme</i> | 824 | 1,280 | -456 | 658 | 144 | 0 |
| <i>Lifts Refurbishment</i> | 184 | 105 | 79 | 288 | 190 | 0 |
| <i>Door Entry Installation</i> | 507 | 295 | 212 | 761 | 500 | 0 |
| <i>Water Mains</i> | 138 | 139 | -1 | 176 | 160 | 0 |
| <i>Transforming Homes Programme Support</i> | 160 | 509 | -349 | 176 | 160 | 0 |
| <i>Stock Condition Survey</i> | 300 | 223 | 77 | 77 | 0 | 0 |
| <i>Carbon Reduction Requirements (3 blocks)</i> | 4,554 | 4,554 | 0 | 4,142 | 2,766 | 0 |
| <i>Electrical infrastructure Testing - Check Revenue implications</i> | 500 | 0 | 500 | 774 | 250 | 0 |
| <i>HRA Highways and Lighting</i> | 100 | 0 | 100 | 839 | 300 | 0 |
| <i>Pram Sheds Buy Backs</i> | 0 | 19 | -19 | 0 | 0 | 0 |
| <i>HRA Property Purchases</i> | 818 | 818 | 0 | 0 | 0 | 0 |
| <i>H2920-HRA Phi Property Purchases</i> | 15,154 | 15,154 | 0 | 0 | 0 | 0 |
| Transforming Homes | 47,983 | 43,352 | 4,630 | 43,169 | 17,477 | 0 |

| | | | | | | | |
|-------------------|--------|--------|-------|--|--------|--------|--------|
| Total Expenditure | 50,028 | 44,852 | 5,176 | | 44,945 | 71,930 | 36,548 |
|-------------------|--------|--------|-------|--|--------|--------|--------|