

10 February 2023		Items 6 & 7
Health & Wellbeing Board		
Thurrock Health and Wellbeing Strategy 2022-26 Update		
Wards and communities affected: All	Key Decision: None	
Report of: Jo Broadbent, Director of Public Health		
Accountable Director: Jo Broadbent, Director of Public Health		

Executive Summary

This paper presents an update on Domains 2 and 4 of the Thurrock Health & Wellbeing Strategy (HWBS) 2022-26 and asks the Board to consider and comment on the plans for delivering the Goals in these Domains.

1. Recommendation(s)

- 1.1 The Board is asked to:
- Consider and comment on the plans for delivering the Goals of the HWBS in Domain 2 – Building Strong and Cohesive Communities and Domain 4 – Opportunity for All

2. Introduction and Background

- 2.1 The Health & Wellbeing Board (HWBB) has a statutory duty to produce a HWBS. The HWBS is a whole system plan for health & wellbeing and a means to engage all partners in the wellbeing agenda, co-ordinating strategic thinking of all elements of the council and all system partners to deliver quantifiable gains in health and wellbeing of residents.
- 2.2 Thurrock agreed its first HWBS in 2013. The current HWBS was launched in July 2022 and can be accessed here: <https://www.thurrock.gov.uk/health-and-well-being-strategy/health-and-well-being-strategy-2022-2026>
- 2.3 Proposals for the HWBS were developed by multi-agency stakeholders including Thurrock Council ADs and Subject Matter Experts from across the system. The HWBB considered the proposals for the HWBS at its meeting in July 2021, including the Vision, the 6 Domain structure, and plans to engage with the wider public. A twelve week consultation exercise took place October-December 2021 and the attached Strategy document has been further developed to reflect engagement outcomes.

3. Overview of the Refreshed HWBS 2022-26

- 3.1. The Vision for the Strategy is *Levelling the Playing Field* and tackling inequalities is reflected throughout. Proposals to level the playing field have been developed based around six areas of people's lives, which we refer to as Domains, that cover the wider determinants of health and impact on people's health and wellbeing. These are:
1. Staying Healthier for Longer
 2. Building Strong & Cohesive Communities
 3. Person-Led Health & Care
 4. Opportunity for All
 5. Housing & the Environment
 6. Community Safety
- 3.2. Through engagement with residents and stakeholders, 3-4 priority Goals have been identified for each Domain, with public feedback leading refinements of these Goals in the attached final draft. These set out specific actions to improve outcomes and specifically level the playing field and address inequalities.
- 3.3. Delivery of the ambitions within the Goals is underpinned by a number of key topic-specific strategies (such as the Housing Strategy, Better Care Together Thurrock Strategy etc), plus the Local Plan and the Backing Thurrock Economic Growth Strategy. Content proposals in the HWBS have been agreed with leads for these other strategic plans.

4. Consultation outcomes

- 4.1 A Consultation Report for the Strategy is provided on the website, which details how Goals were refined to reflect consultation outcomes. Over 750 comments were received through a short 'user friendly' questionnaire developed in conjunction with the CVS and Healthwatch, which sought the public's views on the six Domains that have been proposed for the refreshed Strategy. In excess of 300 residents or professionals involved in the planning, commissioning or delivery of health and care services provided feedback on strategy consultation proposals through community and professional forums and meetings. This resulted in over 1,300 individual comments on the proposals.

5. Governance

- 5.1. The HWBB agreed that in order to keep an oversight of delivery of the aims of the strategy, it would receive an update on each Domain annually. In the first year of delivery of the Strategy, the update will consist of an outline of the plans for each Domain and milestones for delivery. Strategies underpinning Domains 1, 3, 5 and 6 are attached at Appendix 1.
- 5.2. An overview of the plans for the following Domains were considered in October and December 2022:
- Domain 1 – Staying Healthier for Longer
 - Domain 3 – Person-Led Health & Care (Appendix 2)
 - Domain 5 – Housing & the Environment (Appendix 3)
 - Domain 6 – Community Safety

- 5.3. An overview of the plans for the following Domains are appended to this report:
- Domain 2 – Building Strong and Cohesive Communities
 - Domain 4 – Opportunity for All

6. Reasons for Recommendation

- 6.1. The HWBB has a collective statutory duty to produce a HWBS. It is one of two highest level statutory strategic documents for the Local Authority and system partners, the other being the Local Plan. The statutory status of the document means that the new Integrated Care Board (ICB) must have regard to it when planning their own strategy.

7. Consultation (including Overview and Scrutiny, if applicable)

- 7.1. The proposals in this paper reflect substantial consultation with professionals and the public as detailed above and in the full Consultation Report.

8. Impact on corporate policies, priorities, performance and community impact

- 8.1. The HWBS is one of three highest Place Shaping strategic documents for the Local Authority and system partners, the other being the Local Plan and Backing Thurrock Economic Development plan, with specific synergies between the three strategies being highlighted. It is a whole system plan for health & wellbeing and a means to engage all partners in the wellbeing agenda, co-ordinating strategic thinking of all elements of the council and all system partners to deliver quantifiable gains in health and wellbeing of residents.
- 8.2. In order to support delivery of the Council's Vision, the 6 Domains of the HWBS Strategy each relate to one of the Council's key priorities of People, Place and Prosperity, as outlined in the attached Strategy.

9. Implications (Replicated from the June 2022 paper on the HWBS)

9.1 Financial

Implications verified by: **Mike Jones**
Strategic Lead – Corporate Finance

The cost associated with the strategy refresh will be delivered within existing budgets or agreed through existing Council and partner agencies governance finance arrangements.

9.2 Legal

Implications verified by: **Daniel Longe, Principal Solicitor for Children and Adult Safeguarding and Education**

Section 196 of the Health and Social Care Act 2012 imposes an obligation on local authorities to establish a Health and Wellbeing Board to exercise the functions of the local authority and its partner integrated care boards (ICBs) to carry out the functions imposed upon it under sections 116 to 116B of the Local Government and Public Involvement in Health Act 2007.

In accordance with The Health and Wellbeing Boards Guidance 2022, HWBs are required to: “lead action at place level to improve people’s lives and remain responsible for promoting greater integration and partnership between the NHS, public health and local government”. These are achieved by HWBs carrying out: Joint Strategic Needs Assessments (JSNAs) and Joint Local Health and Wellbeing Strategies (JLHWSs). Accordingly, the proposed recommendations are within remit of the Health and Wellbeing Board.

9.3 **Diversity and Equality**

Implications verified by: **Roxanne Scanlon**
Community Development and Equalities Team

Implications have not changed since previous approval provided in July 2021. The aim of the strategy is to improve the health and wellbeing of the population of Thurrock and reduce health and wellbeing inequalities. A community equality impact assessment (CEIA) will underpin the strategy and mitigate the risk of disproportionate negative impact for protected groups. This approach will ensure the strategy itself and implementation supports delivery of the council’s equality objectives while maintaining compliance with the Equality Act 2010 and Public Sector Equality Duty.

9.4 **Other implications** (where significant) – i.e. Staff, Health, Sustainability, Crime and Disorder, or Impact on Looked After Children)

The refreshed Health and Wellbeing Strategy will facilitate crime and disorder priorities that relate specifically to health and wellbeing, further strengthening the relationship between the Health and Wellbeing Board and Community Safety Partnership. The focus of the strategy is to broadly focus on addressing inequalities in Thurrock.

10. **Appendices to the report**

Appendix 1 – Strategies underpinning Domains 1, 3, 5 and 6
Appendix 2 – Domain 2 – Building Strong and Cohesive Communities
Appendix 3 - Domain 4 – Opportunity for All

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Appendix 1 – Strategies underpinning Domains 1, 3, 5 and 6

Links to Related Strategies

Domain 1

	Goal	Strategy	Link	Owner	Comments
A	Work with communities to reduce smoking and obesity in Thurrock	Better Care Together Thurrock Adult Health & Care Strategy	Thurrock Council - Better Care Together Thurrock: The Case for Further Change	TICA	Specifically chapter 6
		Tobacco Control Strategy	In development, based on the Tobacco Control JSNA Thurrock Council - Joint Strategic Needs Assessment: Whole systems tobacco control, 2021	Public Health	
		Brighter Futures Strategy 2021-26	Brighter Futures Strategy	Brighter Futures Board	
		Whole System Obesity Strategy	Thurrock Council - Whole systems obesity strategy, 2018-2021	Public Health	Being refreshed
		MSE ICS Strategy	https://www.midandsouthessex.ics.nhs.uk/publications/draft-mid-and-south-essex-integrated-care-strategy/	MSE ICS	Draft awaiting NHSE sign-off
		MSE Population Health / Health Inequalities / PHM / Prevention Strategies	In development	MSE ICS	Under review
B	Work together to promote good mental health and reduce mental ill health and substance misuse in all	Better Care Together Thurrock Adult Health & Care Strategy	Thurrock Council - Better Care Together Thurrock: The Case for Further Change	TICA	Specifically chapter 6
		MSE ICS Strategy	https://www.midandsouthessex.ics.nhs.uk/publications/draft-mid-and-south-essex-integrated-care-strategy/	MSE ICS	Draft awaiting NHSE sign-off
		Combatting Drugs Partnership Delivery Plan	In development, informed by the Substance Misuse Health needs Assessment Microsoft Word - Thurrock ASM HNA Draft Report vF	CDP	
		SET Mental Health Strategy	MH Strategy Lets Talk.pdf (ctfassets.net) 2017-21 New strategy in development	SET MH Collaborative	The SET MH Collaborative is not

	communities in Thurrock				yet set up and the strategy will not be completed until Christmas
		Brighter Futures Strategy 2021-26	Brighter Futures Strategy	Brighter Futures Board	
C	Continue to enhance identification and management of Long Term Conditions to improve physical and mental health outcomes for all	Better Care Together Thurrock Adult Health & Care Strategy	Thurrock Council - Better Care Together Thurrock: The Case for Further Change	TICA	Specifically chapter 6
		MSE ICS Strategy	https://www.midandsouthessex.ics.nhs.uk/publications/draft-mid-and-south-essex-integrated-care-strategy/	MSE ICS	Draft awaiting NHSE sign-off
		MSE Population Health / Health Inequalities / PHM / Prevention Strategies	In development	MSE ICS	Under review
		Thurrock Alliance Case Finding Strategy	In scoping phase	TICA / HI and PHM workstream	Scope to be shared at first meeting

Domain 2

	Goal	Strategy	Link	Owner	Comments
A	Improved engagement with our residents to ensure everyone can	Better Care Together Thurrock Adult Health & Care Strategy	https://www.thurrock.gov.uk/health-and-well-being-strategy/case-for-further-change-2022-2026	TICA	Specifically, Chapter 4
		Collaborative Communities Framework	Thurrock Council - Collaborative Communities Framework	Thurrock Council	Delivery supported through the Stronger Together Partnership

	have their voice heard	Digital and Customer Experience Strategy 22-25	www.thurrock.gov.uk/digital-and-customer-experience-strategy	Thurrock Council	
		The Local Plan	Thurrock Borough Local Plan Borough Local Plan Thurrock Council	Thurrock Council	Currently under review
		MSE ICS Strategy	https://www.midandsouthessex.ics.nhs.uk/publications/draft-mid-and-south-essex-integrated-care-strategy/	MSE ICS	Draft awaiting NHSE sign-off
B	Ensure people have the skills, confidence, and ability to contribute as active citizens and are empowered to co-design the decisions that affect their lives.	Better Care Together Thurrock Adult Health & Care Strategy	https://www.thurrock.gov.uk/health-and-well-being-strategy/case-for-further-change-2022-2026	TICA	Specifically, Chapter 4
		MSE ICS Strategy	https://www.midandsouthessex.ics.nhs.uk/publications/draft-mid-and-south-essex-integrated-care-strategy/	MSE ICS	Draft awaiting NHSE sign-off
		Collaborative Communities Framework	Thurrock Council - Collaborative Communities Framework	Thurrock Council & CVS	Delivery supported through the Stronger Together Partnership
		Digital and Customer Experience Strategy 22-25	Thurrock Council	Thurrock Council	
		SET Mental Health Strategy	MH Strategy Lets Talk.pdf (ctfassets.net) 2017-21 New strategy in development	SET MH System Collaborative	New strategy in final stages of development
C	Enhance equality and inclusiveness by promoting	Collaborative Communities Framework	Thurrock Council - Collaborative Communities Framework	Thurrock Council	Improving Equality Outcome Board established October 21

opportunities to bring different communities together to enhance shared experience and to embed a sense of belonging.	Better Care Together Thurrock Adult Health & Care Strategy	democracy.thurrock.gov.uk/documents/s35004/Better Care Together Thurrock - The Case for Further Change Final.pdf	TICA	Specifically, Chapter 4
	MSE ICS Strategy	https://www.midandsouthessex.ics.nhs.uk/publications/draft-mid-and-south-essex-integrated-care-strategy/	MSE ICS	Draft awaiting NHSE sign-off
	Backing Thurrock	Backing Thurrock A Roadmap for Economic Recovery Resilience and a Return to Growth - Appendix 1.pdf	Thurrock Council	

Domain 3

	Goal	Strategy	Link	Owner	Comments
A	Development of more integrated adult health and care services in Thurrock	Better Care Together Thurrock Adult Health & Care Strategy	https://www.thurrock.gov.uk/health-and-well-being-strategy/case-for-further-change-2022-2026	Thurrock Integrated Care Alliance	Strategy for the development of a place-based and people-led health, care and wellbeing strategy.
		Mid and South Essex Integrated Care Strategy	https://www.midandsouthessex.ics.nhs.uk/publications/draft-mid-and-south-essex-integrated-care-strategy/	MSE ICS	Draft awaiting NHSE sign-off
B	Improved Primary Care Response that includes	Better Care Together Thurrock Adult Health & Care Strategy	https://www.thurrock.gov.uk/health-and-well-being-strategy/case-for-further-change-2022-2026	Thurrock Alliance	See above

	timely access, a reduced variation between practices and access to a range of professionals	Mid and South Essex Primary Care Strategy	https://www.midandsouthessex.ics.nhs.uk/publications/primary-care-strategy/	Mid and South Essex Integrated Care Board	
		Patient Aligned Care Teams (PACT)	Microsoft Word - FINAL 003 250522 - Fuller report[46].docx (england.nhs.uk)	Thurrock Integrated Care Board	Response to Fuller Report
		PCN Clinical Strategies	Being Developed in line with the Fuller Stocktake recommendations	Thurrock Alliance	In development
C	Delivery of a Single Workforce Locality Model – a health and care workforce that works across organisational boundaries to be able to provide an integrated and seamless response	Better Care Together Thurrock Adult Health & Care Strategy	https://www.thurrock.gov.uk/health-and-well-being-strategy/case-for-further-change-2022-2026	Thurrock Integrated Care Alliance	Specifically chapter 7
D	Delivery of a new place-based model of commissioning that makes the best use of available resources to focus on delivering	Better Care Together Thurrock Adult Health & Care Strategy	https://www.thurrock.gov.uk/health-and-well-being-strategy/case-for-further-change-2022-2026	See above	Specifically chapter 10
		Thurrock Care Market Development Strategy 2018-2023	Thurrock Council - Care market development strategy, 2018-2023	Thurrock Council	The Care Market Development Strategy is aimed at both existing and potential providers of Adult Social Care services in Thurrock to

	outcomes that are unique to the individual				ensure that we develop a diverse market that can meet the needs of local people.
		Better Care Fund Plan	Item 71 BCF. Thurrock HWB BCF Plan 2022-23 Narrative template Final 26092022.pdf		Thurrock's initial Better Care Fund Plan, and Better Care Fund Section 75 Agreement between the Council and NHS, was approved in 2015. The arrangement has allowed the creation of a pooled fund, to be operated in line with the terms of the Plan and the Agreement, to promote the integration of care and support services.

Domain 4

	Goal	Strategy	Link	Owner	Comments
A	Through raising aspirations and reducing the disadvantage gap, all children and young people are able to achieve their potential	Brighter Futures Strategy Support for children with SEND and LD	Brighter Futures Strategy Strategies and policies Support for special educational needs and disability Thurrock Council	Thurrock Council	Specifically strategic Priority 1 including the School Wellbeing Service Partnership Board, The SEND Board and Operational Group.
B	Raising aspirations and opportunities for adults to continue learning and	Adult learning skills strategy	TACC-Plan-on-a-Page-2021-24.pdf	Thurrock Council	

	developing skills, with a focus on groups that can benefit most				
C	Supporting the economically vulnerable through Delivering the Backing Thurrock Roadmap and Action Plan and the Thames Freeport	Work and Health JSNA	Thurrock Council - Joint Strategic Needs Assessment: Work and health, 2020	Thurrock Council	
		The Local Plan	Thurrock Borough Local Plan Borough Local Plan Thurrock Council	Thurrock Council	Currently being refreshed
		Backing Thurrock	People, place, prosperity Investment and growth in Thurrock Thurrock Council	Thurrock Council	Currently being refreshed
D	Creating a vibrant place, that generates new businesses, increases prosperity and enables people across Thurrock to benefit from the transformational investment in major development schemes	The Local Plan	Thurrock Borough Local Plan Borough Local Plan Thurrock Council	Thurrock Council	Currently being refreshed
		Backing Thurrock	People, place, prosperity Investment and growth in Thurrock Thurrock Council	Thurrock Council	Currently being refreshed
		Cultural strategy		Thurrock Council	In development

Domain 5

	Goal	Strategy	Link	Owner	Comments
A	Reduce Homelessness and increase affordable housing supply	Thurrock's Housing Strategy 22-27	Thurrock Council - Housing Strategy 2022-2027	Thurrock Council	
		The Local Plan	Thurrock Borough Local Plan Borough Local Plan Thurrock Council	Thurrock Council	Currently under review

		Homeless Prevention and Rough Sleeping Strategy	Thurrock Council - Homelessness prevention and rough sleeping strategy	Thurrock Council	
B	Maintenance of good quality homes	Thurrock's Housing Strategy 22-27	Thurrock Council - Housing Strategy 2022-2027	Thurrock Council	
		Housing Asset Management Strategy		Thurrock Council	
C	Provision of safe, secure and stable housing for those who have or who are experiencing domestic abuse/violence and/or sexual abuse/violence	Housing Domestic Abuse Policy		Thurrock Council	
D	Regeneration and future development will seek to improve physical and mental health	Thurrock Transport Strategy	Thurrock Council - Thurrock Transport Strategy, 2013-2026	Thurrock Council	
		The Local Plan	Thurrock Borough Local Plan Borough Local Plan Thurrock Council	Thurrock Council	Currently under review
		Thurrock Active Travel Needs Assessment	https://democracy.thurrock.gov.uk/documents/s36989/Appendix%201%20-%20Active%20Travel%20Needs%20Assessment.pdf	Thurrock Council	
		Thurrock Council Climate Change Strategy	In Development		
		Thurrock High Level Energy and Climate Strategy	In Development		

	Air Quality Strategy	Air Quality and Health Strategy	Thurrock Council	Currently being updated
	Whole Systems Obesity Strategy	https://www.thurrock.gov.uk/sites/default/files/assets/documents/jsna-obesity-201709-v01.pdf	Thurrock Council	Currently being updated

Domain 6

	Goal	Strategy	Link	Owner	Comments
A	Enable all children to live safely in their Communities	Essex Violence and Vulnerability Framework	Violence-and-Vulnerability-Framework-approved-June-2018.pdf (pfcc.police.uk)	Essex VVU	
		Serious Youth Violence Strategy	Yet to be developed	CSP	To be developed in line with the SV Duty - June 23 (first draft) to go to H&WBB, October 2023 – part of an Essex-wide Strategy
		Brighter Futures Strategy	Brighter Futures Strategy	Brighter Futures Board	
		Thurrock CSP annual delivery plan	Community Safety Partnership annual delivery plan, 2022/23	CSP	Priority 3. Violence and Vulnerability: Tackling gang related activity and offensive weapons to reduce drug driven violence
		Youth Justice Plan 21/24		YCGB	
		Thurrock LSCP Delivery Plan	Delivery Plan for 2020/22.	MACE	Priority 2 Violence and Vulnerabilities
		PFCC plan 22/24	www.essex.pfcc.police.uk	PFCC	Priority 2 reducing drug driven violence

		Crime Prevention Strategy for Essex 2021/25	<u>Crime Prevention Strategy 2021-2025</u>	Essex Police	Priority 1,4 and 8
		Thurrock's Annual Public Health Report on Youth Violence and Vulnerability 2019/20	<u>Thurrock Council - Annual Public Health Report, 2019</u>	LCSP and sub-committees	
B	Work in partnership to reduce local levels of crime and opportunities for crime to take place, which will result in fewer victims of crime and make Thurrock a safer place to live	Thurrock CSP annual delivery plan	<u>Community Safety Partnership annual delivery plan, 2022/23</u>	CSP	
		Modern Slavery and Human Trafficking Strategy		CSP / LSCP / ASgB	
		SET Reducing Reoffending Strategy 2020 – 2024		PFCC	
		Essex Hate Crime Prevention Strategy 2018/21		Safer Essex	Currently being refreshed
		Safeguarding Adults Guidelines	https://www.thurrock.gov.uk/keeping-safe-from-abuse/safeguarding-adults-agency-guidelines	Safeguarding Adults Board	
		Local Plan Design Guide	In development as part of the Local Plan	Place	
		PFCC plan 22/24	www.essex.pfcc.police.uk	PFCC	
		Crime Prevention Strategy for Essex 2021/25	<u>Crime Prevention Strategy 2021-2025</u>	Essex Police	
		Combatting Drugs Partnership Action Plan	In development	Combatting Drugs Partnership	
C	Improve the local response to supporting victims/survivors of abuse and	Thurrock CSP annual delivery plan	<u>Community Safety Partnership annual delivery plan, 2022/23</u>	CSP	Priority 1 and 2
		Violence Against Women and Girls Strategy 2020/23	Violence against women and girls	CSP	New Strategy from April 2023

	exploitation to improve their health and wellbeing	Thurrock's Housing Strategy 22-27	Housing Strategy	Thurrock Council	Including providing safe accommodation for those fleeing domestic and sexual abuse
		PFCC plan 22/24	www.essex.pfcc.police.uk	PFCC	Priority 3 and 4
		Crime Prevention Strategy for Essex 2021/25	Crime Prevention Strategy 2021-2025	Essex Police	Priority 5
		Harmful Sexual Behaviours Framework for Children & Young People in Thurrock	Yet to be developed	CSP	
D	Protect residents from being the victims of crime, with a focus on those with increased risk of experiencing exploitation and abuse	Thurrock CSP annual delivery plan	Community Safety Partnership annual delivery plan, 2022/23	CSP	Priority 1 and 2
		Violence Against Women and Girls Strategy 2020/23	Violence against women and girls	CSP	New Strategy from April 2023
		Crime Prevention Strategy for Essex 2021/25	Crime Prevention Strategy 2021-2025	Essex Police	Priority 11 Places
		Southend, Essex & Thurrock Domestic Abuse Board Strategy 2020-2025	Southend, Essex & Thurrock Domestic Abuse Board Strategy 2020-2025 - Southend and Thurrock Domestic Abuse Partnership (setdab.org)	SETDAB	