

## Dashboard Table - Strategic/Corporate Risk & Opportunity Register July 2022

Appendix 1

Risks									
Risk Ref / Priority	Risk Heading	Director / AD or Strategic Lead	Previous Ratings			Latest Rating	DOT	Forecast	
			In Qtr 2 (2021/22)	In Qtr 3 (2021/22)	In Qtr 4 (2021/22)	In Qtr 2 (2022/23)		Rating	Date
<b>People - A borough where people of all ages are proud to work and play, live and stay</b>									
• High quality, consistent and accessible public services which are right first time									
4	Fire Safety Housing Stock	Ewelina Sorbjan	8	8	8	8	→	8	*31/03/23
15	Cyber Security	Andy Best	6	6	9	9	→	9	*31/03/23
17	Waste Strategy for Thurrock	Julie Rogers	12	12	12	6	↓	6	31/08/23
18	Emergency Planning	Cheryl Wells	6	6	6	6	→	6	*31/03/23
19	Business Continuity Planning	Cheryl Wells	9	9	9	6	↓	6	31/03/23
20	Fraud	David Kleinberg	12	12	12	12	→	12	*31/03/23
25	Medium Term Financial Strategy 22/23 - 24/25 (New)	Jonathan Wilson	-	-	-	16	N/A	8	*28/02/23
• Build on our partnerships with statutory, community, voluntary and faith groups to work together to improve health and wellbeing									
2	ASC Demand, Stability and Market Failure	Les Billingham	16	16	16	16	→	16	*31/03/23
3	Housing Needs and Homelessness	Ewelina Sorbjan	9	9	9	12	↑	12	*31/03/23
5	Welfare Reform	Peter Doherty	9	9	9	12	↑	12	*31/03/23
6	ASC Care Reforms (New)	Les Billingham	-	-	-	16	N/A	16	30/09/23
7	Cost of Living Fuel Poverty (New)	Peter Doherty	-	-	-	12	N/A	8	31/03/23
8	CSC Service Standards & Inspection Outcome	Janet Simon	12	12	12	12	→	12	*31/03/23
9	CSC Safeguarding & Protecting Children & Young People	Janet Simon	12	12	12	12	→	12	*31/03/23
21	Failure to Comply With the Prevent Duty 2015	Julie Rogers	8	8	8	8	→	8	*31/03/23
<b>Place - A heritage-rich borough which is ambitious for its future</b>									
• Roads, houses and public spaces that connect people and places									
11	Lower Thames Crossing	Colin Black	9	9	9	9	→	9	*31/03/23
16	Highway Funding and Standard	Julie Nelder	9	9	9	9	→	9	*31/03/23
• Fewer public buildings with better services									
10	Property Ownership Liability	Mark Bradbury	12	12	12	12	→	12	*31/03/23
<b>Prosperity - A borough which enables everyone to achieve their aspirations</b>									
• Attractive opportunities for businesses and investors to enhance the local economy									
12	Major Projects (Place Delivery)	Keith Rumsey	12	12	12	12	→	12	*31/03/23
22b	Local Plan	Julie Rogers	12	12	12	12	→	12	*31/03/23

**Footnote:** Forecast Date: Retained = The risk is managed to the required level (risk appetite) but ongoing monitoring/review required via the S/C R&O Register.  
 Removed = The risk is removed from the S/C R&O Register (e.g. risk realised or managed to the required level - risk appetite). For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.  
 \* = The date applies to when the risk/management action plan documentation will be refreshed (e.g. used for medium/long term risks, where the risk circumstances are expected to change over a period of time).  
 Priority: Red = High, Amber = Medium, Green = Low.      Ratings: Lower is best      DOT: Latest v Previous Rating (→ Static, ↑ Increased, ↓ Decreased)

## Dashboard Table - Strategic/Corporate Risk & Opportunity Register July 2022

Appendix 1

Opportunities									
Opp Ref / Priority	Opportunity Heading	Director / AD or Strategic Lead	Previous Ratings			Latest Rating	DOT	Forecast	
			In Qtr 2 (2021/22)	In Qtr 3 (2021/22)	In Qtr 4 (2021/22)	In Qtr 2 (2022/23)		Rating	Date
<b>People - A borough where people of all ages are proud to work and play, live and stay</b>									
• High quality, consistent and accessible public services which are right first time									
14	Digital Council Programme	Jackie Hinchliffe	9	9	9	9	➔	9	*31/03/23
• Build on our partnerships with statutory, community, voluntary and faith groups to work together to improve health and wellbeing									
1	Health & Social Care Transformation	Les Billingham	6	6	6	6	➔	6	*31/03/23
<b>Place - A heritage-rich borough which is ambitious for its future</b>									
• Roads, houses and public spaces that connect people and places									
13	Thurrock Regeneration Ltd	Keith Rumsey	9	9	9	9	➔	9	*31/03/23
<b>Prosperity - A borough which enables everyone to achieve their aspirations</b>									
• Attractive opportunities for businesses and investors to enhance the local economy									
22a	Local Plan (New)	Julie Rogers	-	-	-	8	N/A	12	31/07/23
23	Investing in Growth	Gerard McCleave	12	16	16	16	➔	16	31/03/23
24	Backing Thurrock Strategy & Action Plan	Gerard McCleave	8	12	12	12	➔	12	31/03/23

**Footnote:** Forecast Date: Retained = The opportunity is managed to the required level but ongoing monitoring/review required via the S/C R&O Register.  
 Removed = The opportunity is removed from the S/C R&O Register (e.g. opportunity realised or managed to the required level). For items managed to the required level any ongoing monitoring to be undertaken by Dept., if needed.  
 \* = The date applies to when the opportunity/management action plan documentation will be refreshed (e.g. used for medium/long term opportunities, where the opportunity circumstances are expected to change over a period of time).

Priority: **Gold** = High, **Silver** = Medium, **Bronze** = Low.      Ratings: Higher is best      DOT: Latest v Previous Rating (➔ Static, ⬆ Increased, ⬇ Decreased)