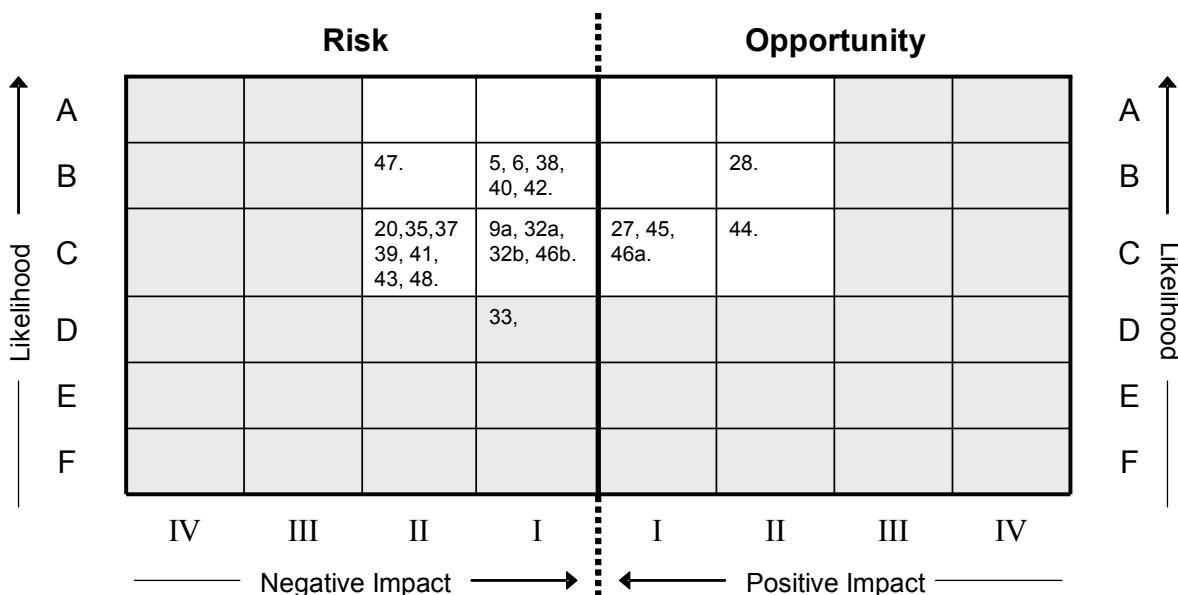


Risk and Opportunity Matrix
Position as at Oct/Nov 2010



Likelihood :	
A	Very High
B	High
C	Significant
D	Low
E	Very Low
F	Almost Impossible

Negative Impact:			£ *
I	Critical		>£1M
II	Significant		<£1M >£250K
III	Marginal		<£250K >£50K
IV	Negligible		<£50K

Positive Impact:			£ *
I	Exceptional		>£250K
II	Major		<£250K >£50K
III	Moderate		<£50K >£10K
IV	Minor		<£10K

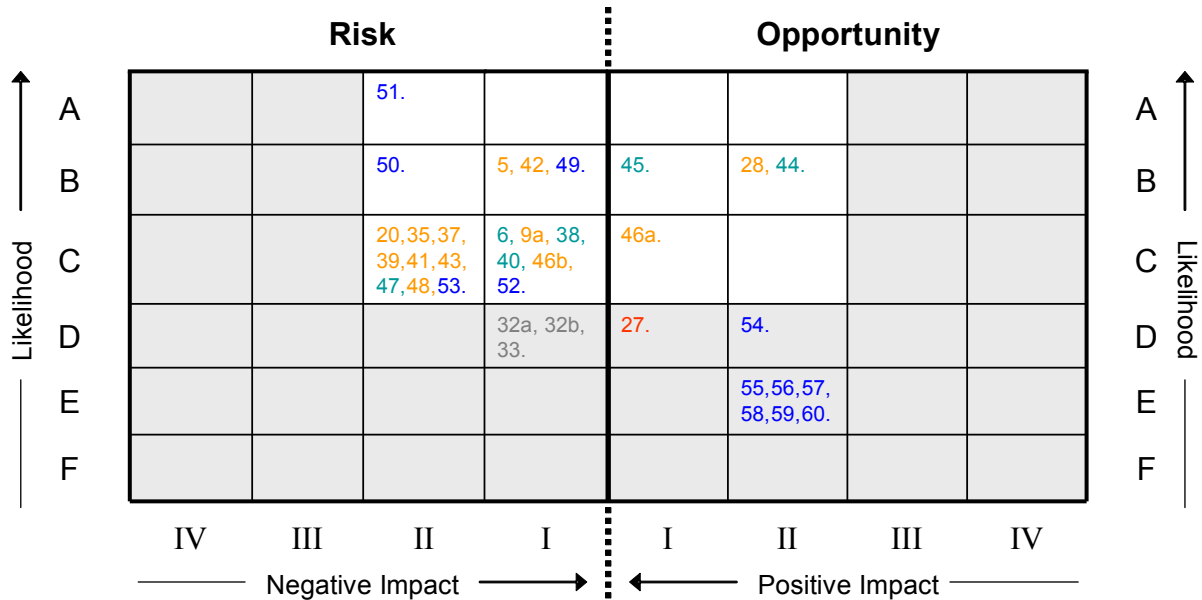
Likelihood :	
A	Very High
B	High
C	Significant
D	Low
E	Very Low
F	Almost Impossible

* In a year

* In a year

= Higher priority risks and opportunities
 = Lower priority risks and opportunities

Risk and Opportunity Matrix Position following Feb/Mar 2011



Likelihood :	
A	Very High
B	High
C	Significant
D	Low
E	Very Low
F	Almost Impossible

Negative Impact:			£ *
I	Critical		>£1M
II	Significant		<£1M >£250K
III	Marginal		<£250K >£50K
IV	Negligible		<£50K

Positive Impact:			£ *
I	Exceptional		>£250K
II	Major		<£250K >£50K
III	Moderate		<£50K >£10K
IV	Minor		<£10K

Likelihood :	
A	Very High
B	High
C	Significant
D	Low
E	Very Low
F	Almost Impossible

* In a year

* In a year

- = Risk increased / opportunity decreased.
- = Risk / opportunity static.
- = Risk decreased / opportunity increased
- = Risk / opportunity removed (current review).
- = New risk / opportunity.